



Shropshire Council  
Legal and Democratic Services  
Shirehall  
Abbey Foregate  
Shrewsbury  
SY2 6ND

Date: 3 June 2014

**Committee: Performance Management Scrutiny Committee**

**Date: Wednesday, 11 June 2014**

**Time: 2.30 pm**

**Venue: Shrewsbury Room, Shirehall, Abbey Foregate, Shrewsbury, Shropshire, SY2 6ND**

You are requested to attend the above meeting.

The Agenda is attached

Claire Porter  
Head of Legal and Democratic Services (Monitoring Officer)

**Members of Performance Management Scrutiny Committee**

Martin Bennett  
David Lloyd  
Joyce Barrow  
Gerald Dakin  
Steve Davenport

Roger Evans  
Vince Hunt  
Miles Kenny  
Alan Mosley  
Dave Tremellen

Your Committee Officer is:

**Jane Palmer** Senior Democratic Services Officer  
Tel: 01743 252748  
Email: [jane.palmer@shropshire.gov.uk](mailto:jane.palmer@shropshire.gov.uk)

# AGENDA

**1 Election of Chairman**

**2 Apologies for Absence and Substitutions**

**3 Appointment of Vice Chairman**

**4 Disclosable Pecuniary Interests**

Members are reminded that they must not participate in the discussion or voting on any matter in which they have a Disclosable Pecuniary Interest and should leave the room prior to the commencement of the debate.

**5 Minutes of the meeting held on 19 March 2014 (Pages 1 - 6)**

To consider the Minutes of the Performance Management Scrutiny Committee meeting held on 19 March 2014.

**6 Public Question Time**

To receive any questions, statements or petitions from the public of which members of the public have given notice. Deadline for notification for this meeting is Friday 6 June 2014.

**7 Member Question Time**

To receive any questions of which members of the Council have given notice. Deadline for notification for this meeting is Friday 6 June 2014.

**8 Public Service Network (Pages 7 - 10)**

To consider the draft terms of reference for scrutiny of the Public Service Network [PSN] and to consider whether a Task and Finish Group should be established to undertake this work.

**9 Discretionary Housing Payments [DHP] Task and Finish Group findings**

To consider the final report on the work of the Discretionary Housing Payments

[DHP] Task and Finish Group. The Chairman of the Task and Finish Group, Councillor Chris Mellings, will present the report.

**10 Quarter 4 Performance Report 2013/14 (Pages 11 - 28)**

To consider the information presented within the Quarter 4 Performance Report 2013/14 and whether there are any areas within the report that may merit further scrutiny involvement.

The Committee may also wish to consider whether to support the continuation of the recent work of the Performance Monitoring Group to refine the content and presentation of the performance dashboards and any other method of performance reporting.

**11 Work Programme (Pages 29 - 40)**

To discuss the main areas of work that should feature within the Committee's future Work Programme with reference to the Council's Forward Plan [copy attached].

**12 Date/Time of next meeting of the Committee**

The Committee is scheduled to next meet at 2.30pm on Wednesday 9 July 2014.

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Committee and Date
Performance Management Scrutiny Committee
Wednesday 11 June 2014

Item
<b>5</b>
Public

**MINUTES OF THE PERFORMANCE MANAGEMENT SCRUTINY COMMITTEE MEETING HELD AT 10.00AM ON WEDNESDAY 19 MARCH 2014 IN THE SHREWSBURY ROOM, SHIREHALL, SHREWSBURY**

**Responsible Officer:** Jane Palmer  
 Email: jane.palmer@shropshire.gov.uk

Telephone: 01743 252748

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**PRESENT**

**Councillors:**

M. Bennett [Chairman], Mrs. J. Barrow, G Dakin, S. Davenport, R. Evans, V.Hunt, M. Kenny, R Macey [Substitute for B Williams] and A. Mosley

**20. APOLOGIES FOR ABSENCE AND SUBSTITUTIONS**

Apologies for absence were received from Councillors D Lloyd and B Williams.

**21. DISCLOSABLE PECUNIARY INTERESTS**

No disclosable pecuniary interests were declared.

**22. MINUTES OF THE MEETING HELD ON 12 FEBRUARY 2014**

**RESOLVED:**

That, subject to the amendments detailed below, the Minutes of the meeting of the Performance Management Scrutiny Committee held on 12 February 2014 be approved as a correct record and signed by the Chairman:

- p.17 Minute 17 c), 4<sup>th</sup> bullet point, delete the words, 'although not quantified'
- p.21Minute 18, penultimate paragraph, amend to read as, 'Referring to a Member's reference to the former Star Chamber process.....'

**23. PUBLIC QUESTION TIME**

Question from Mr Graeme Perks

Given no formal consultation has taken place for the relocation of Development Planning now for the South West, being moved to Craven Arms from Ludlow, with only a notice appearing on the website over the weekend! Can the scrutiny process please advise me on how it can examine this decision and assure the people of

Ludlow that this is not just another "thing being done to them" with very poor consultation please?

Even your full Council papers of 27th Feb, section 8 business plan page 7 ref 6.1 referred to important conversations requiring public consultation which were held in Oswestry, Craven Arms, Bridgnorth and Shrewsbury. Can the scrutiny process assure Ludlow that it is not just being starved of influence by a gradual process, whilst the former Borough/District Council assets are being sold off?

Response:

The Council is reviewing all of its operations throughout the county and Ludlow is being given equal consideration.

From a customer perspective, part of the changing approach to service delivery has been the enhancement of the web site reducing the need for those with an interest in planning matters to visit Council premises to access information. This is very much a customer focussed approach and provides more access to the service. Consequently there is little requirement for visits to the planning office without appointment.

In addition the move to Craven Arms from Ludlow should have little impact on the majority of customers previously served by that office and for those who do need to meet with an officer the new location is more centrally placed in the South West of the County which it serves.

Mr Perks did not consider that the response made answered his question. The Chairman advised that a written response would be provided.

**24. MEMBER QUESTION TIME**

There were none.

**25. DISCRETIONARY HOUSING PAYMENTS [DHPS]**

The Committee noted that Councillor C Mellings had raised a question at the Council meeting on 19 December 2013 and the Portfolio Holder, Councillor M Price, had requested scrutiny to consider whether Discretionary Housing Payments [DHPs] were being effectively applied. Councillor Mellings was present at the meeting and gave a brief synopsis of the reasoning behind his request stressing that the authority was likely to be returning £50k to the Government in unspent DHP monies and questioned the benefit of this to the people of Shropshire.

The Chairman stated that it was for the Committee to decide whether this item should be added to its Work Programme and to decide the most effective way of undertaking the task.

Members agreed that the best way to address this task would be by setting up a Task and Finish Group with the Group completing its task by the end of May 2014 and reporting its findings to the Performance Management meeting on 11 June 2014.

The draft terms of reference were tabled [a copy is included with the formal record of the meeting]. The Chairman's suggested amendments to the Group's objectives were accepted, as follows:

1. To understand the national legislative and policy frameworks and guidance, and how they are applied in Shropshire;
2. To understand the wider context of Shropshire in terms of demand, need and the development of future approaches; and
3. To understand the underpinning principles to support financial, physical and emotional independence and how these are translated into Shropshire Council policy and how they are applied.

**RESOLVED:**

- i) That a Task and Finish Group be set up to look at DHPs;
- ii) That the Committee Chairman email all Members to establish who may be interested in working on this Group;
- iii) That the Group complete its work by the end of May 2014 and make its final report to the next meeting of the Performance Management Scrutiny Committee on 11 June 2014.

**26. QUARTER 3 2013/14 – PERFORMANCE REPORT**

The Portfolio Holder and Deputy Portfolio Holder responsible for performance, Councillors T Barker and D Turner respectively, presented the Quarter 3 Performance report that had been considered by Cabinet on 19 February 2014. They drew attention to the emerging issues identified by the measures that could be considered in further detail by this, or any of the other, Scrutiny Committees.

The Portfolio Holder drew the Committee's particular attention to the performance information relating to the Council's four priorities, namely:

- Keeping children safe
- High quality education
- Looking after vulnerable people
- Economic growth

Members generally agreed that the information portrayed within the 'dashboards' was clearly presented and easy to understand and recognised that other information lay behind the dashboards. A Member commented that scrutiny should focus its attention on areas of underperformance and he highlighted concerns relating to Keeping Children Safe [specifically Table 3 and Table 10] and High Quality Education in particular the percentage of pupils in Key Stage 2 attaining level 4 in reading, writing and mathematics. The Portfolio Holder stressed the key role of scrutiny was to look at the performance information presented, find out what was happening and the reasons.

The Committee Chairman commented that the performance information was an indication of performance in Shropshire in which the authority may not necessarily have any direct influence. Other members considered that the responsibility in areas such as levels of achievement in reading and writing lay with the relevant

School Governors with the Council intervening as a result of a poor Ofsted report etc. The increasing number of academies across the county was also noted.

A Member suggested that the performance information should be presented to the appropriate Scrutiny Committee by the relevant Director and Portfolio Holder and that each Committee could then identify any issues that may merit further scrutiny intervention. The Committee Chairman stated that the individual Scrutiny Committees should highlight areas of both good performance and any areas of concern and report back to the Performance Management Scrutiny Committee.

Referring to the recent Rapid Action Groups [RAGs], the Performance Manager explained that information gleaned from the Member and Officer RAG feedback sessions would be evaluated and if the RAGs process was to continue it would be reported to the Political Structures Monitoring Group [PSMG] and any necessary changes made to the Constitution. In the meantime, pending formalisation of the RAG process, a Task and Finish model could be used in the short term.

The Committee Chairman added that a review of the RAG process had always been intended and that no further RAG work should be undertaken until the review had been completed and any Constitutional issues resolved. He stressed that the existing RAGs should be invited to report to the appropriate Scrutiny Committees in order to maintain the enthusiasm that had been generated. The Scrutiny Chairs were supportive of this approach and agreed to put the necessary arrangements in hand.

The Portfolio Holder requested that the performance reporting should continue and it was agreed that the Quarter 4 performance information would be presented to the Committee at the appropriate time. He added that he and the Deputy Portfolio Holder would work with a Member Working Group to refine the presentation of this performance data for Quarter 4.

#### **RESOLVED:**

- i) That the new style of performance reporting be commended as providing greater insight and clarity to the information available;
- ii) That the recent RAGs be invited to attend a future meeting of the relevant Scrutiny Committee;
- iii) That, subject to the evaluation of the RAGs and any subsequent report to PSMG, the Scrutiny Committees decide whether or not to continue with the topics and the approach;
- iv) That the Portfolio Holder, his Deputy and a Member Working Group continue to refine the performance reporting mechanism to influence the forthcoming performance reporting of Quarter 4 data.

#### **27. DATE/TIME OF NEXT MEETING OF THE COMMITTEE**

It was noted that the Committee was scheduled to next meet at 2.30pm on Wednesday 11 June 2014.



The meeting closed at 15.30 hours

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### **PUBLIC SERVICE NETWORK (PSN) TASK AND FINISH GROUP**

#### **Context**

The Public Service Network (PSN) is a national framework set out by the Government, and managed by the Cabinet Office, that provides an assured network over which government can safely share both communications and services.

Any organisation that has a business need to communicate directly with individual government departments, through the PSN network, needs to achieve appropriate accreditation from the Cabinet Office. The Cabinet Office sets out a series of technical standards that each organisation will need to meet in order to secure that accreditation. Accreditation is reviewed on an annual basis and the Cabinet Office (and CESG) regularly update the technical standards need to meet compliance.

Shropshire Council, alongside almost all local authorities, has identified a business need to connect to a number of government departments using the PSN network, these include access to DWP data for Revenues and Benefits purposes and also for emergency planning and electoral services. Therefore, it has agreed to meet the appropriate PSN standards to facilitate this.

This year, the Cabinet Office increased the compliance standards around both unsupported software and unmanaged devices. The changes to unsupported software standards has accelerated the requirement to upgrade software across the organisation and has resulted in a significant number of devices being withdrawn from operations - as they are not suitable for upgrading.

The unmanaged device requirement has resulted in this Council, and others who were pursuing the 'bring your own device' model to enable staff to do their work, having to stop this activity and meet the frameworks criteria. This has had a significant impact on a number of mobile and flexible working initiatives.

Whilst the change in direction and investment to meet the criteria has been challenging, the PSN is not just about a connection between Public Services – though the ability of all public sector agencies to share PSN connectivity will undoubtedly support new models of joint service delivery – it is also about the creation of a procurement framework where goods/services can be purchased from accredited providers.

“The Public Services Network (PSN) will substantially reduce the cost of communication services across UK government and enable new, joined-up and shared public services for the benefit of citizens. PSN is creating one logical network, based on industry standards, and a more open and competitive ICT marketplace at the heart of the UK public sector.” Gov.uk website

## Objectives

- Understanding the national framework requirements
- How the Council is addressing the PSN criteria
- Identifying the effects of the framework requirements on the Council's plans e.g. for home and mobile working
- Understanding expected future requirements for the framework and any implications for the Council
- Identifying the benefits of accreditation to the framework

## Information Required From Officers

Evidence to show the benefit of the framework to a Commissioning Council, including any current and future savings

The local plan, timescales and costs to deliver the PSN framework

The difference between current and future Council networks in supporting new models of working e.g. mobile and flexible working and how, through PSN, non-secure wireless networks can be secure

Whether there is a difference between the needs of the Council Members and Council Officers and how these are being/will be met

The current challenges and future benefits of sharing networks and data with partners and providers

Implications for the Council's use of assets and whether PSN is and will enable joint working

## Other Sources of Information

The Cabinet Office Roadmap

Expected developments in technology and when they are expected to impact on the PSN arrangements

Cabinet Office representatives

IT supplier (Microsoft Partner) representatives

**Methods To Be Used**

Desktop research

Presentations

Visits

Tracking the implementation experience of the Council

**Timescales**

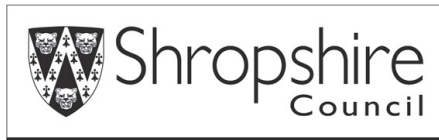
End of June 2014

**Key Results Expected**

Informing the Council's future IT Strategy and Implementation Plan

Informing shaping PSN for the Commissioning Council e.g. infrastructure

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<u>Committee and Date</u>	<u>Item</u>
Performance Management Scrutiny Committee	<b>10</b>
11 June 2014	<u>Public</u>

## Quarter 4 Performance Report 2013/14

**Responsible:** Tom Dodds, Performance Manager

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01743 253068

### 1. Summary

- 1.1 The report is produced based on the latest performance management framework and reporting methodology.
- 1.2 At the corporate level performance is monitored using the Organisational Health Scorecard (see Appendix 1). In order to focus the attention of the decision makers on the key emerging messages based on performance intelligence, dashboards have been produced on relevant indicators for each of the Council's priorities (Appendices 2 to 5).
- 1.3 The report summarises the latest measures of performance relating to the four priorities for Shropshire Council:
  - Keeping Children Safe
  - High Quality Education
  - Looking after vulnerable people
  - Economic growth

### 2. Recommendations

Members are asked to:

- A. Consider the key underlying and emerging issues in the reports and appendices.
- B. Identify any performance areas that they would like to consider in greater detail or refer to the appropriate Scrutiny Committee.

## REPORT

### 3. Risk Assessment and Opportunities Appraisal

- 3.1 Poor performance could have implications for vulnerable people (including children) who are supported by Council services and the economic growth in Shropshire. In turn, there may be significant financial, legal and reputational risk to the Council, Schools (and Academies), and partners from across the public and voluntary and independent care sectors.
- 3.2 Effective monitoring and follow-up against key measures of success provides the opportunity to manage risks and ensure that Children and Young People and vulnerable adults in Shropshire remain safe and achieve the desired outcomes. Increasingly, performance reporting will reflect the impact of commissioning decisions by the Council, linking directly with the management of contracts and how effective the Council is at delivering its outcomes.
- 3.3 The measures on the Organisational Health Scorecard include reporting the risk rating of the Council's strategic risks, which the identified transformational and operational risks across the authority feed into (a separate paper will report on risks status). Each strategic risk is owned by the appropriate senior manager.

### 4. Financial Implications

- 4.1 This report does not have any direct financial implications, but presents service and financial information to support decision making. Accountable officers and senior managers may use the information to inform actions or interventions for improving service performance and the prioritisation and use of resources.
- 4.2 Full financial details will be presented as part of the Period 12 Financial Reports.

### 5. Organisational Health Scorecard

- 5.1 More than three quarters (78.6%) of the outcome and service user measures are on or above the planned level of performance, and more than half (53.8%) demonstrate an improvement compared to the Quarter 4 2012/13. Better performance than expected levels and improvements from previous year follow the trend over the last few quarters but at the same time it is evident that the level of demand is increasing on some of the Council's services (as detailed in the next section of this report).

### 6. Keeping Children Safe

- 6.1 The increasing levels of demand on our Children's Social Care and Safeguarding Teams have continued from previous quarters. The number of referrals to Children's Social Care in 2013/14 was almost twice that for the previous year (covered in more detail in paragraph 6.7), and the number of



Children looked after has also increased over the year although Shropshire's number remains below the average level of the similar local authorities.

- 6.2 Service redesign across Children's Social Services is progressing with a strong emphasis on reducing the need for children being looked after by the Council. The work in developing Early Help as part of the redesign is to provide support from qualified social workers for partner organisations to help manage risk at the lower level to help reduce the need for young people to become looked after. This fits with the plan described in the Quarter 3 report to put social work and residential social work provision into the edge of care and to support sustained rehabilitation to parental care.
- 6.3 In addition, children becoming subject to a Child Protection Plan (CPP) has increased over the last 3 months of the year and is higher than the available comparable information (2012/13) for England. Publication of the 2013/14 data later in the year will provide a clearer view of the national picture and whether similar increases have taken place in other areas.
- 6.4 The period from September 2013 through to the end of the year has also seen the percentage of Children with a 2nd or subsequent CPP within 2 years of the previous one ceasing, remain above the maximum expected level. However, the figures for Quarter 4 show a levelling off. This continues to be an area that receives more focused monitoring with audit and quality assurance activity is continuously undertaken to confirm that there has been a robust response to those cases. The impact of the implementation of the Public Law Outline and specifically the use of pre proceedings is being monitored to evaluate their impact on the child protection process.
- 6.5 The number of referrals to Children's Social Care has continued to increase throughout 2013/14, being consistently above the figures for the previous year. This significant increase is directly related to changes to the way operational decisions are made at the ICT (Initial Contact Team) regarding recording of contacts. The Munro reports and Working Together 2013 highlight the importance of professional social work advice being made available to all those working with children and families in universal services and Early Help. We are providing this advice and guidance to support professionals to identify and manage risk indicators whilst promoting the offer of early help to families.
- 6.6 The proportion of newly Looked After Children (LAC) placed more than 20 miles from home has reduced significantly over Quarter 4, returning to be below the planned level to be broadly in line with the expected performance. Future reporting will focus on all children placed out of Shropshire's boundary.
- 6.7 Long term placement stability is being analysed to identify if the level of performance achieved in the last few months is due just to changes in the cohort of long term looked after children, especially the older age group leaving the cohort.

## 7. High Quality Education

- 7.1 The proportion of 16 years olds who are not in education employment or training (NEETS) is better than the planned level and is maintaining performance that is broadly in line with March 2013. In terms of destinations for school leavers (aged 16 years), the significant majority go on to full time education with the next being full time employment at year 11.
- 7.2 Overall across the categories Shropshire is reducing the gap and attainment results for all pupils are improving.
- 7.3 Shropshire had the smallest gap of all similar councils for KS2 free school meals (FSM), this gap is also an improvement on last year's result, and the small and reducing gap is due to a year on year improvement in attainment for pupils in receipt of free school meals rather than reduced attainment for pupils in not receiving free school meals.
- 7.4 At Key Stage 2 (KS2) Shropshire is above average for School Action (SA – providing additional support to a pupil before they have been assessed as having a Special Educational Need [SEN]), but below the other similar councils' average for non-special educational need (SEN). Overall this marks a reduction in the gap from last year (43.1 to 38.1), but this also reflects reduced performance for both SA (49 to 43) and non SEN (92.1 to 81) has declined.
- 7.5 Both of the FSM and non FSM attainment results for GCSE are above average for other similar councils' for 2013, this gap has reduced from last year from 37 to 31.1, reflecting improved attainment by both the FSM and non-FSM groups compared to the previous year.
- 7.6 The GCSE attainment was above average for non SEN but below average for SA, overall the gap reduced from last year (50.6 to 47.7). Both SA (17.5 to 22) and non SEN (68.1 to 69.4) attainment results have improved over the last year.
- 7.7 There have been no changes to some of the data for the measures in the dashboard since the Q3 report, therefore comments on these measures have not been included, they are in the Quarter 3 report. Schools rated good/outstanding, and attainment at GCSE 5\* A to C, progress between KS1 and KS2, and KS2 and KS4, which are annually published.
- 7.8 In order to ensure that the levels of pupil achievement and attainment and the value added by Shropshire Schools continues to improve there are a range of actions that are underway. Some broad examples include:
- Working with Head teachers to raise awareness,
  - Training available to all schools on whole school-approaches,
  - Universal programmes and targeted professional development

- Targeted support to schools with the lowest performance and progress,
- Bespoke additional support which is available to individual schools or school-clusters.

## **8. Protecting vulnerable adults**

8.1 We have helped 75.6% of people using social care to receive this via self directed support in 2013-14, this an increase on our previous year's result of 74.2%, and is just short of our stretch target for 2013-14 of 80%. However, this good level of performance, it is estimated, would keep us in the top quartile of all councils in England for 2013-14.

Linking the performance on this measure to the result for the percentage of service users who reported they have control over their daily life, from the annual User Survey last year, (71.8%), shows that, as well as the volume of SDS that was achieved, Shropshire also performed well on the quality aspects of ensuring people feel they have choice and control over their daily life.

8.2 Admissions into residential/nursing care are seen as a last resort, after all other care options have been considered. We have achieved a result of 12.1 per 100,000 adults for this measure in 2013-14, which means we have only admitted 22 adults into residential/nursing this year. This is a significant improvement on last year and means we meet our end of year target. For people aged 65+ years we have achieved a result of 744.4 per 100,000 of the older population. Whilst we have not met our end of year target, this shows a good improvement on previous years.

8.3 Adults with Learning Disability in employment - Shropshire was one of the top performers, (top 10% of councils in England), for this national measure in 2012-13. However, this year, we are reporting a slight drop in performance (11.2%), which is below target (12.3%). This drop in performance is a reflection of the national economic picture and improvement is expected as the economy and confidence continues to recover in 2014-15.

8.4 'Delayed Hospital Discharges – attributable to adult social care' measures the impact of joint health and social care services in facilitating timely and appropriate hospital discharges. Shropshire's end of year result for 2013-14 is 3.1 per 100,000, which shows a good improvement in reducing delays compared to last year (4.8).

## **9. Economic Growth**

9.1 During the latest quarter there have been a number of positive results reported on the national economy. UK growth forecasts for 2014 are 3.4% and employment levels are improving. Unemployment levels have fallen to 6.8% below the 7% barrier at which the Bank of England will consider base rate levels. Locally, economic conditions appear to show an improving

situation. Business confidence, as reported by the Shropshire Chamber of Commerce, show that confidence has increased in all categories compared to the same period the previous year.

- 9.2 There continues to be a reduction in Job Seekers Allowance (JSA) claimants. The number of JSA claimants has decreased for each of the past ten months, now at the lowest level since Dec 2008. The number of long term claimants, which peaked in Sept 2012, has continued to show a gradual decline in numbers for the past year. During the recession the proportion of female JSA claimants increased from 24% in 2008 to 37% in Sept 2013. During quarter 3 and 4 the levels have stabilised around 35- 36%
- 9.3 2013 weekly workplace and residence pay have both shown an increase on the previous year. As in previous years the residence pay remains above the West Midlands average whilst work place pay remains below average. A degree of caution should be exercised as local rates are subject to greater degrees of variance (statistical accuracy) than regional/national rates.
- 9.4 In terms of the view from householders and tenants, in most cases a landlord or mortgage lender who wishes to recover possession of a property must apply to the County Court for a Possession Order. The overall number of repossession claims has decreased from the 2008 peak. Since 2011 the number of claims has remained fairly constant with mortgage claims decreasing whilst social landlord claims has been increasing. It remains to be seen if changes to housing benefits will lead to additional claims being made.
- 9.5 Under the new Economic Growth purpose statement “To create resilient wealth” Business and Enterprise Team have assisted 1,900 businesses which is an increase on the 1,200 last year. There has also been successful progress in obtaining further external funding for projects with a total of £2.13M brought into the Council this past year. Successful schemes such as the Business Enterprise Fund, Marches Graduates for Business, Innovation support and MetNet (Environmental Technologies) are all to be extended to 31/12/15 with a further £150,000 of EU funding.
- 9.6 Over the year a great deal of work has been done to submit the Marches Growth Deal to Government included in the bid were £23M towards projects in Shropshire. These included Shrewsbury Integrated Transport Package, Oxen Link Road to open up the SUE West, Dobbies Roundabout improvement, Oswestry Innovation Park, Craven Arms Business Park extension and Whitchurch Power Supply Enhancement. Announcement of the results are expected from Government before the summer recess.
- 9.7 The infrastructure to open up the next phase of Shrewsbury Business Park will be finished in July 2014. This will attract £13M of private sector investment and create 600 new jobs. Work has now started on new starter industrial units at Tern Valley Business Park in Market Drayton which will deliver 42,000 square foot of new space. In addition preparatory survey work has commenced on Oxen Business Park extension, the new Shrewsbury south business park and Oswestry Innovation Park.

- 9.8 The Marches EU Strategic Investment Fund plan was submitted at the end of January mainly written by the external funding team in Business and Enterprise on behalf of the Marches LEP. This document sets out our priorities for spending £97M of EU funding from 2015 to 2020.
- 9.9 The number of visitors to the Theatre Severn during the January to March period was 39.8% higher than in the same period in the previous year. Earlier marketing of the spring programme and the inclusion of shows such as Peppa Pig led to a significant increase in attendance. The number of visitors from outside of Shropshire to the Theatre Severn has continued to increase, which should have positive benefits for the local visitor economy.

## **10. Conclusion**

- 10.1 The year 2013/14 has seen the Council progress into the next phase of changing how it will meet need as it addresses the challenges presented by reduced funding. Against this back drop the level of service provided and demonstrated through the priority performance measures is increasingly impressive and reflects the hard work and commitment of those involved in delivering them.
- 10.2 As the Council goes through its reinvention and introduces new service delivery models and commissions services from the Council and other appropriate providers, the performance measures and the use of information and intelligence will need to be reflected in the performance reporting. It is intended that performance monitoring and reporting will increasingly reflect the impact of commissioning decisions on the Council's outcomes including through the analysis and management of contracts.
- 10.3 Embedding the Outcome focus into the Council's performance framework and reporting, will be completed to start in April 2014. The framework will provide a robust view of how the council is changing and the impact of commissioning decisions on the achievement of the Council's outcomes. This will be the last report that presents performance and information around the four priorities.

**List of Background Papers (This MUST be completed for all reports, but does not include items containing exempt or confidential information)**

Quarter 2 2013/14 Performance Management Report

**Cabinet Member/s (Portfolio Holder)**

Mike Owen, Tim Barker

**Local Member/s**

All

**Appendices**

Appendix 1 – Organisational Health Scorecard

Appendix 2 – Keeping Children Safe Priority Dashboard

Appendix 3 – High Quality Education Priority Dashboard

Appendix 4 – Protecting Vulnerable Adults Priority Dashboard

Appendix 5 – Economic Growth Priority Dashboard



# Organisational Health Scorecard

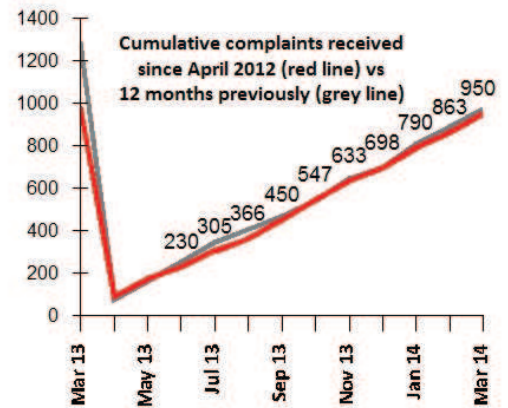
Mar - 2013/14

Go back a page

Data Scorecard  
Comments Scorecard

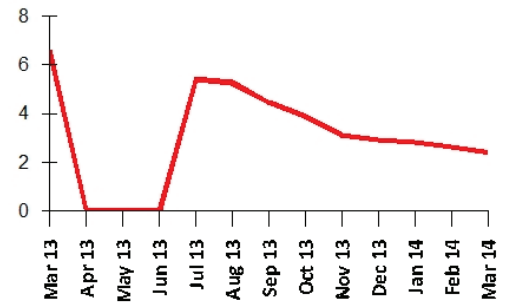
This scorecard provides a diagnostic summary of some key measures of organisational efficiency and effectiveness. It also includes measures that can be impacted directly by the activity of the Council. The measures are reported monthly.

Organisational Health Scorecard - Outcome and Service User Indicators								
DoT Last Year	Measure Title	Y/E 12/13	Jun 13 Q1	Sep 13 Q2	Dec 13 Q3	Mar 14 Q4	Current Target	
?	AS006 % of adult protection cases where level of harm is reduced	?	100.0	99.1	99.5	98.8	98.0	
?	AS002 % of strategy meetings completed within 5 working days (ASC)	?	84.9	87.4	92.4	93.0	95.0	
!	L1135 Number of Carer Assessed or reviewed receiving a Service	0.0	9.2	56.2	56.1	53.4	?	
!	CPP02 % active CPP cases of 2+ year duration	1.9	2.8	0.9	0.0	0.8	6.0	
!	CPP03 % of children with a 2nd or subsequent CPP within 2 years of the last one ceasing (063)	9.5	3.5	15.6	15.3	13.0	9.0	
!	N1158 % non-decent council homes	10.0	9.3	7.6	5.6	5.6	5.0	
!	L&S02c % Post-16 Settings Rated Good/Outstanding (026e)	40.0	40.0	40.0	40.0	40.0	65.0	
!	N1192 Percentage of household waste sent for reuse, recycling and composting	51.9	50.5	49.6	50.3	51.4	52.2	
!	CustIns03 % Complaints with learning points adopted this year	58.0	46.0	33.8	27.7	35.7	55.0	
!	L&S02a % Primary Schools Rated Good/Outstanding (026c)	66.0	67.0	71.0	77.0	77.0	65.0	
!	N1130 % Social care clients receiving Self Directed Support (ASCOF1C)	74.2	41.9	78.0	77.5	75.5	80.0	
!	REV01 % Council Tax collected	98.3	29.7	57.6	85.6	98.1	97.0	
!	REV02 % NNDR Collected	98.4	33.1	62.2	87.3	98.3	98.2	
!	CustIns02 Number of complaints upheld or partially upheld this year (cumulative)	322	74	145	235	353	322	
!	CustIns01 Number of complaints received this year (cumulative)	973	230	450	698	950	973	



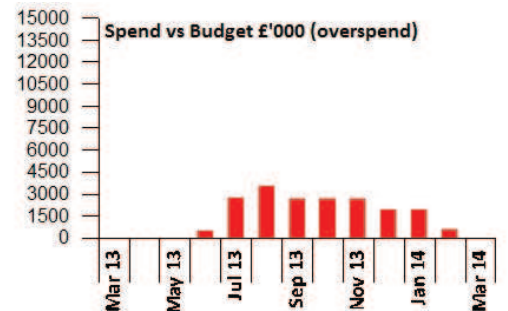
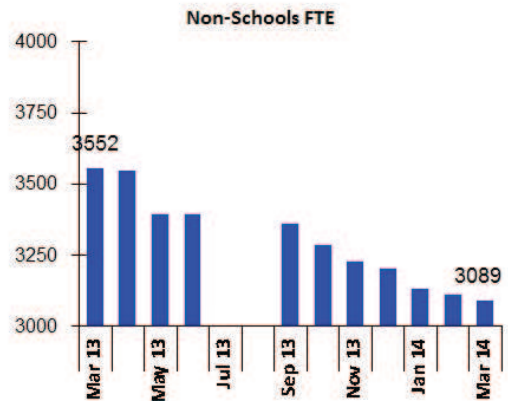
Strategic Risks								
DoT Last Year	Measure Title	Y/E 12/13	Jun 13 Q1	Sep 13 Q2	Dec 13 Q3	Mar 14 Q4	Current Target	
!	SR01 % Strategic Risks above tolerance level	82.0	58.0	58.3	75.0	85.0	?	

CPPs 2 Years Plus (Deactive Cases)



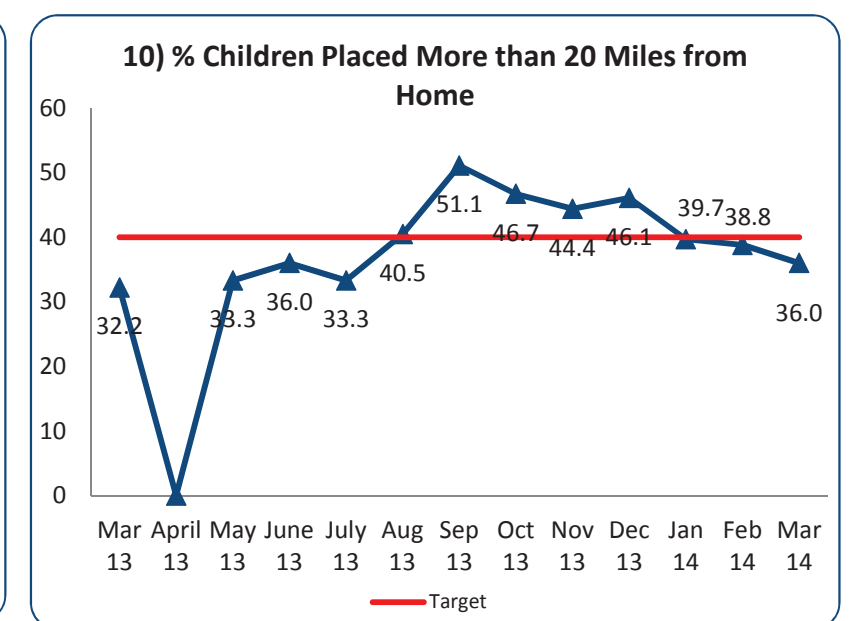
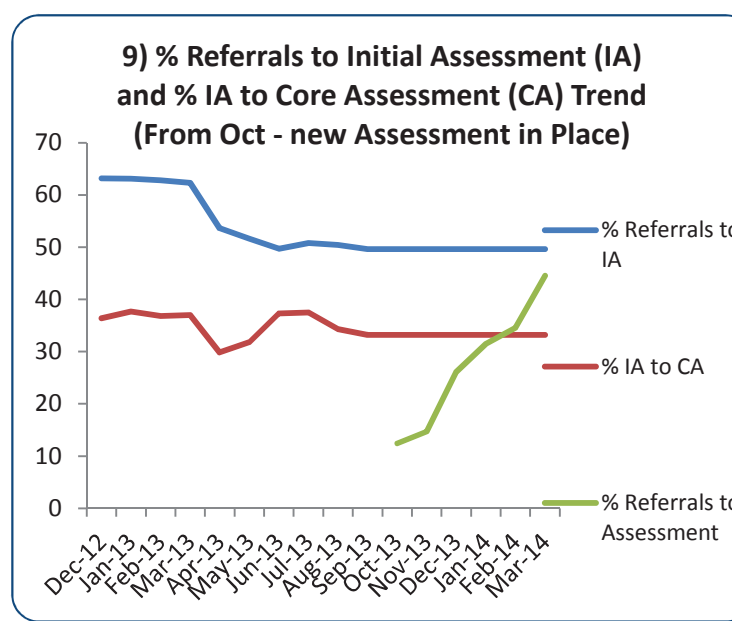
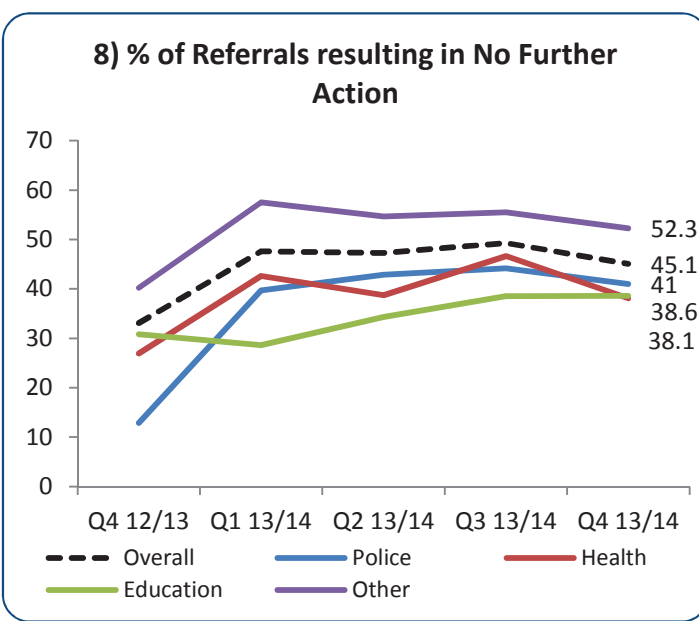
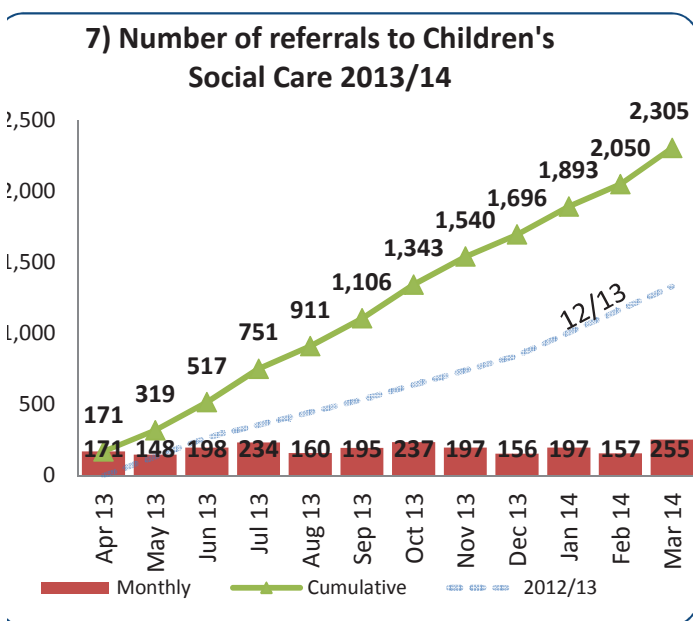
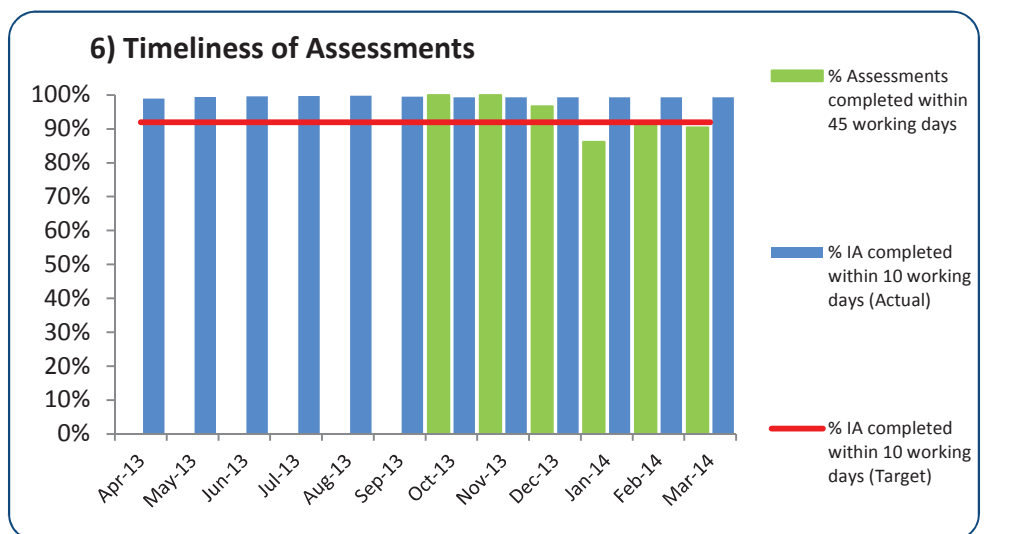
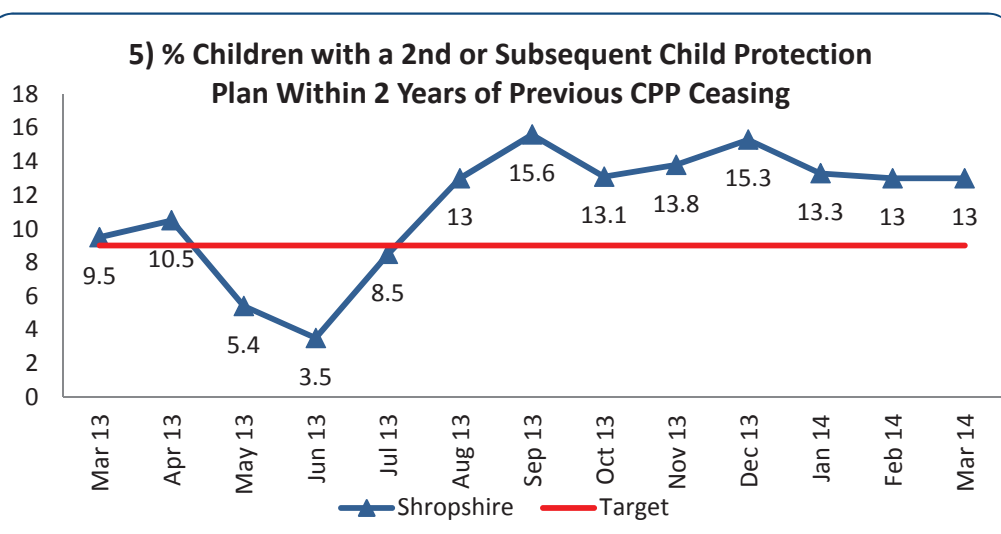
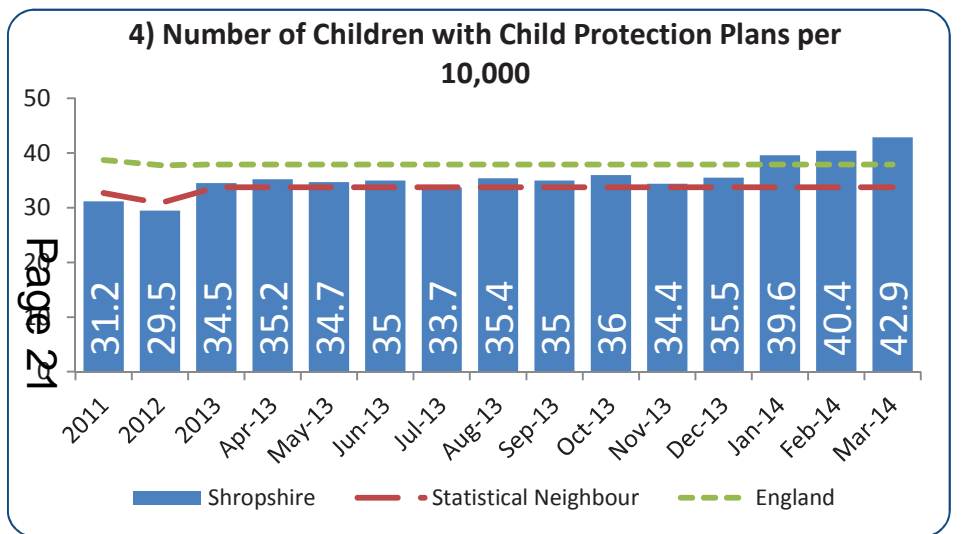
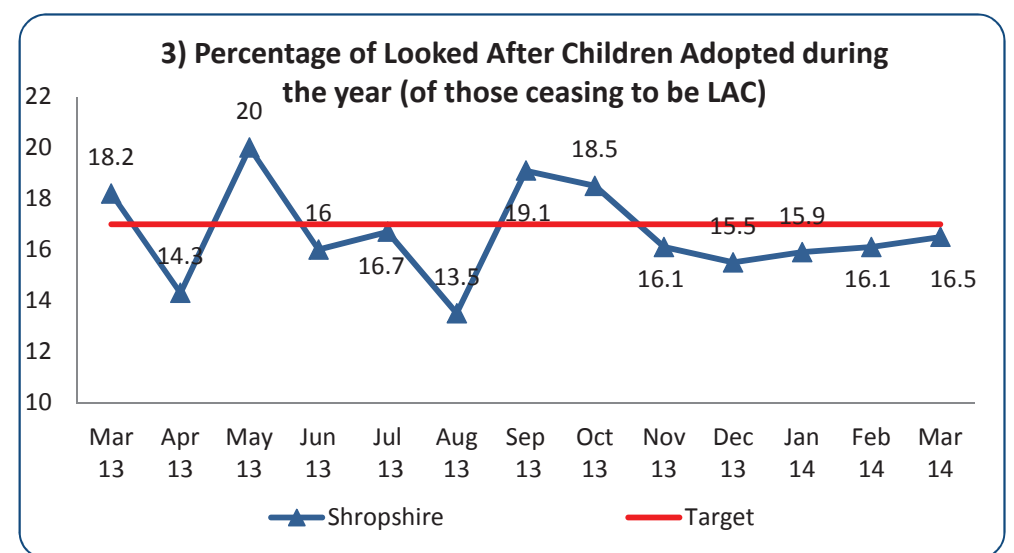
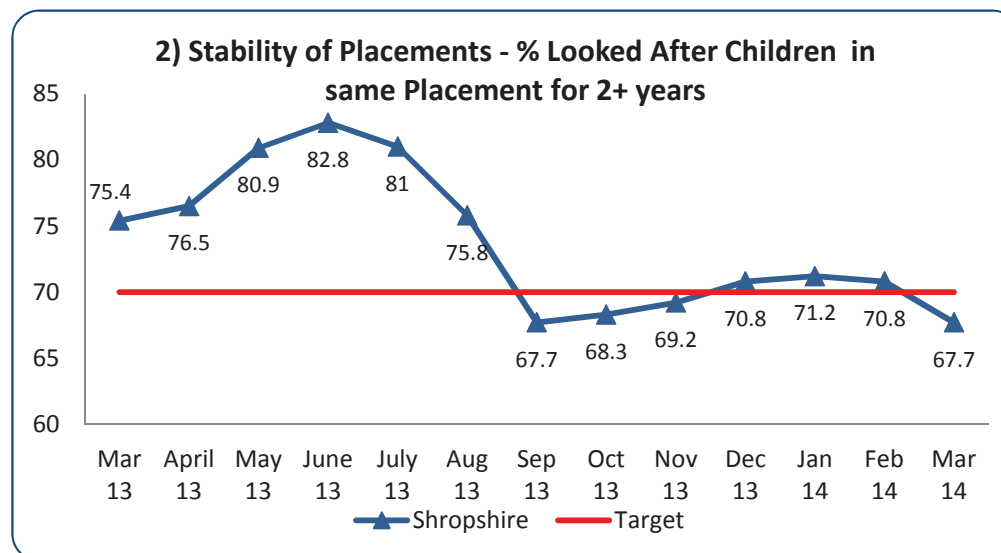
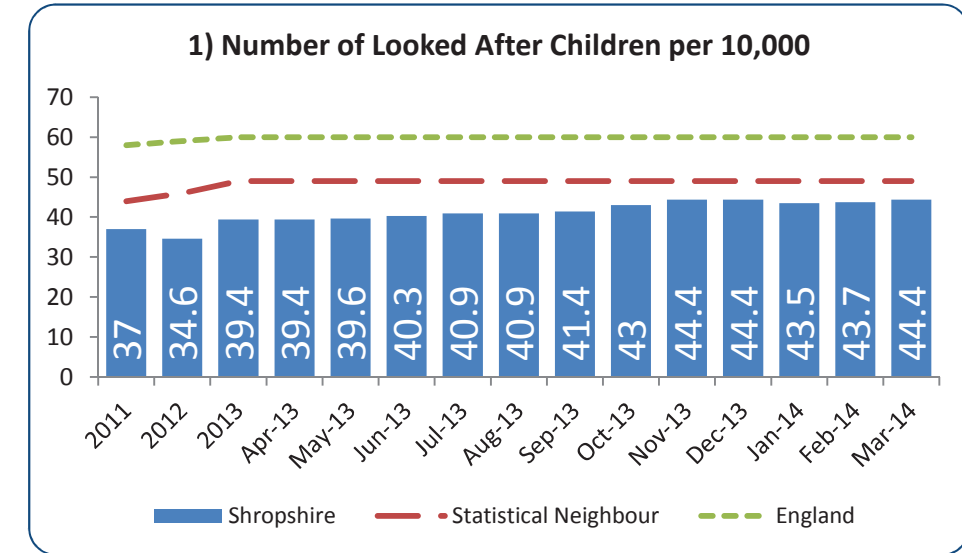
HR Learning, Growth & Innovation								
DoT Last Year	Measure Title	Y/E 12/13	Jun 13 Q1	Sep 13 Q2	Dec 13 Q3	Mar 14 Q4	Current Target	
!	HR.R002cm Total FTE Non Schools	3,552	3,393	3,357	3,201	3,089	?	
?	HR.R006 Number of vacant posts in the organisation managed by the recruitment team	262	224	200	178	?	?	
!	HR.C004bm Retention Rates - Employee Turnover % (Non Schools)	12.0	3.5	7.7	6.8	9.9	?	
!	HR.R009am Sickness Absence (Average Lost Days FTE) rolling 12 month	8.8	9.0	9.0	8.8	8.5	8.0	
!	HR.C007 % Employees with high satisfaction levels	68.0	?	?	?	?	?	
!	HR.D001m L&D Days Delivered	601	153	?	?	?	?	
!	HR.R009b Sickness Absence (Average Lost Days FTE) month only	2.3	1.9	2.0	2.1	2.2	?	

Finance								
DoT Last Year	Measure Title	Y/E 12/13	Jun 13 Q1	Sep 13 Q2	Dec 13 Q3	Mar 14 Q4	Current Target	
?	Fin01 - Budget for the Year (£000s)	£655,838	£231,532	£231,532	£231,532	?	?	
?	Fin02 - Year End Projection (£000s)	£665,013	£231,959	£234,171	£233,473	?	?	
?	Fin03a - Gross Budget Variation (Overspend) (£000s)	£9,175	£427	£2,639	£1,941	?	?	
!	Fin03b - Net Budget Variation (Overspend) (£000s)	999.0	427.0	2,639.0	1,941.0	?	?	
!	Fin04 - Projected Savings this Year (£000s)	£19,328	?	?	?	?	?	
!	Fin05 - Savings Achieved this Year (£000s)	£9,766	?	?	?	?	?	
?	Fin06 - Total Income (£000s) Forecast Outturn	£445,243	?	?	?	?	?	
?	Fin07 - Cost of Redundancies (£000s) (HR.R004a)	£3,257	?	?	?	?	?	
!	FM03 Achievement of Capital Receipts (£'000)	£7,184	£1,840	£4,578	£5,748	?	?	



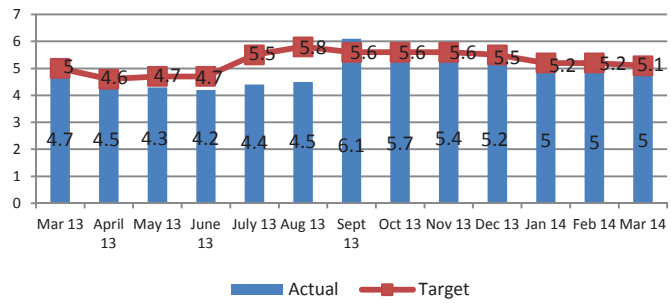
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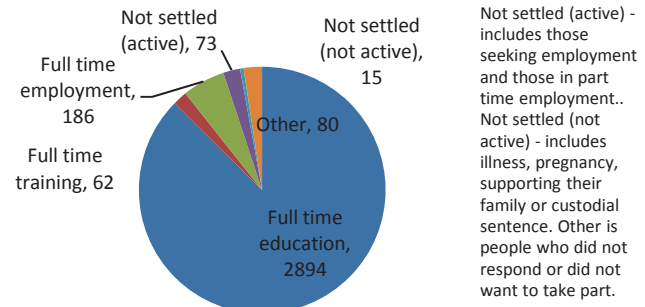


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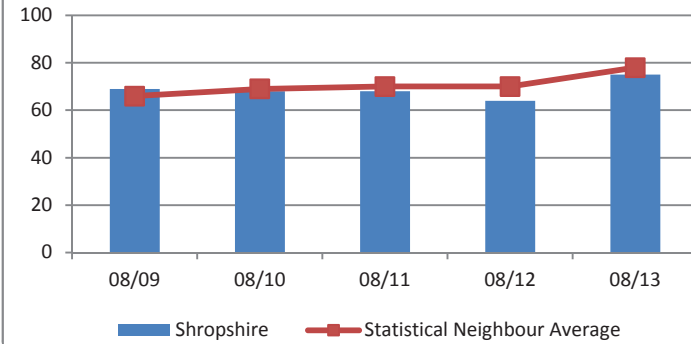
1. L&S01a 16 to 18yr olds who are not in education, employment and training



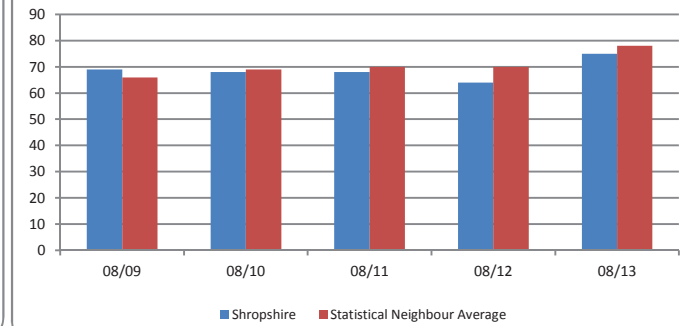
2. L&S03 % of young people completing yr11 who continue in learning



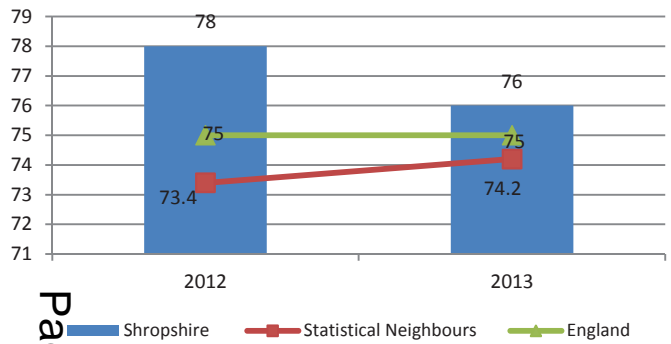
3. % of Schools rated good/outstanding



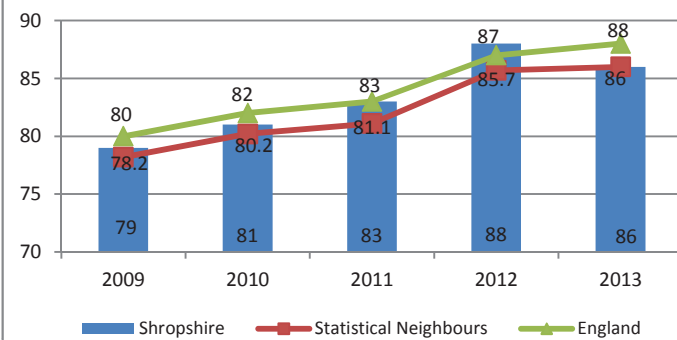
4. Percentage of places/ learners in good or outstanding schools



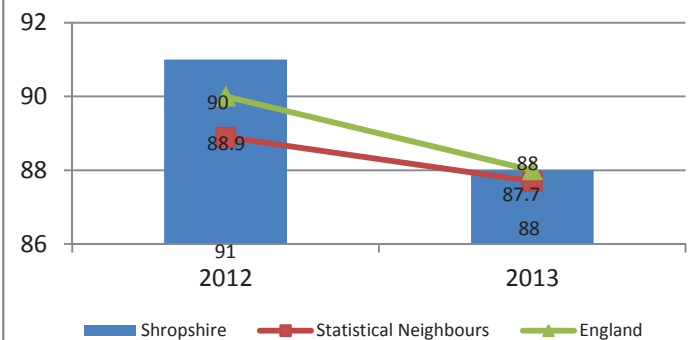
5. % of pupils achieving KS2 level 4 in reading writing and maths



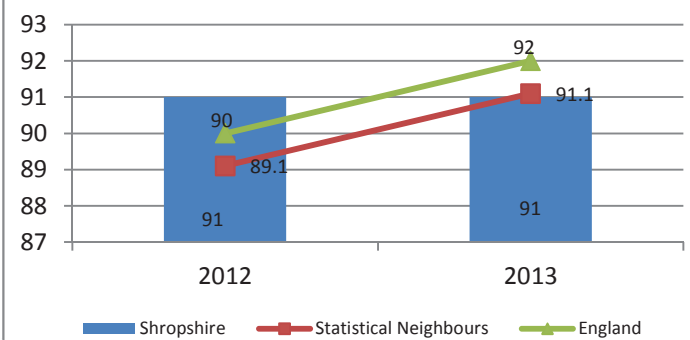
6. % of pupils making expected progress from KS1 to KS2 Maths



7. % of pupils making expected progress KS1 to KS2 Reading

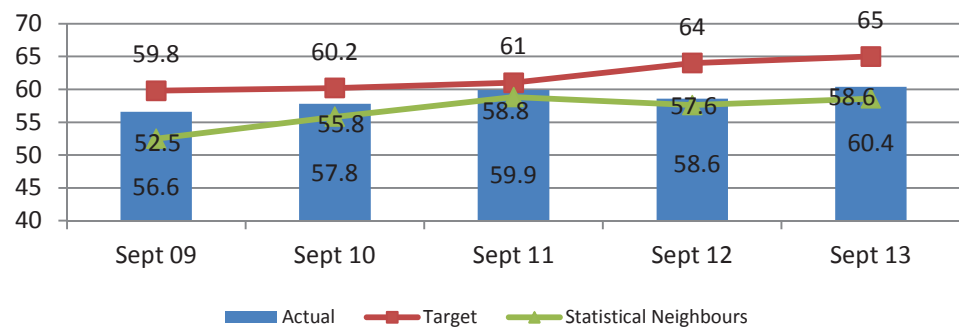


8. % of pupils making expected progress KS1 to KS2 Writing

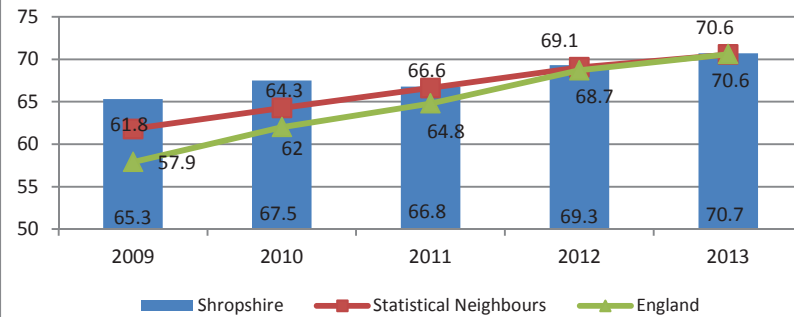


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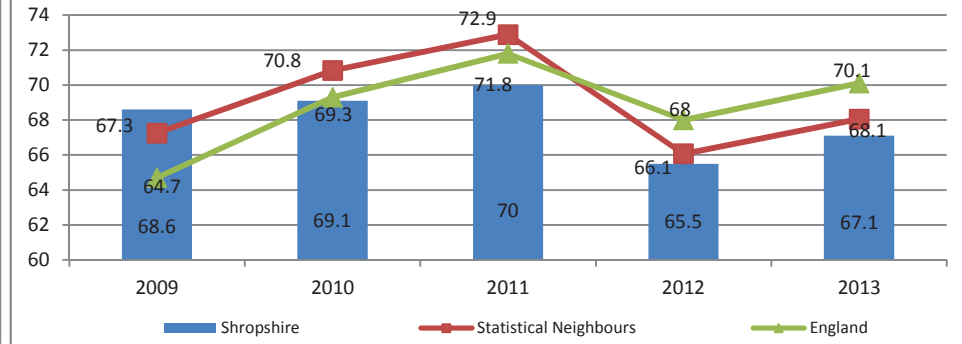
9. NI075 5 or more A\*-C at GCSE or equivalent incl. Eng and Maths



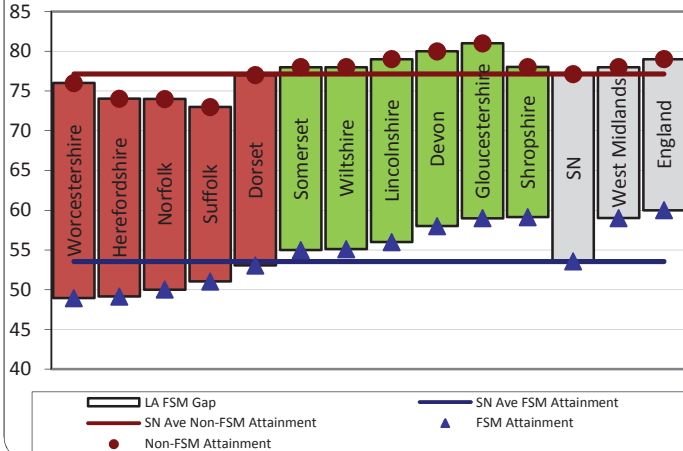
10. % of pupils making expected progress from KS2 to KS4 Maths



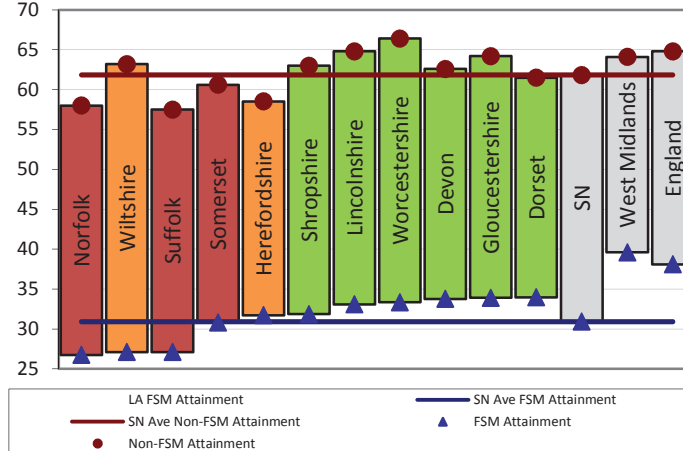
11. % of pupils making expected progress from KS2 to KS4 English



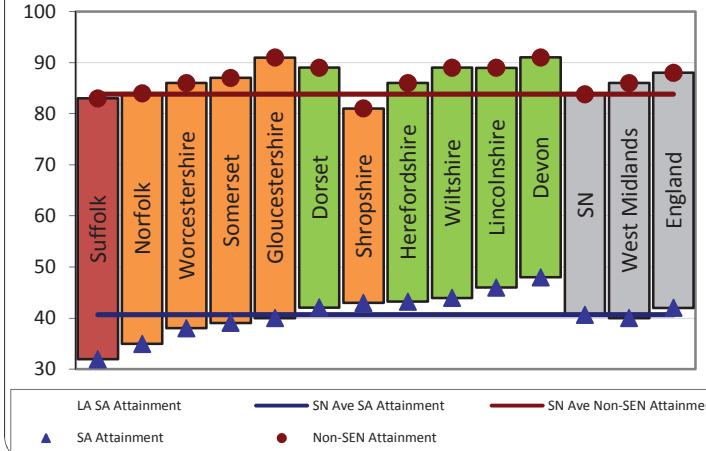
12. KS2 Stage FSM/Non-FSM Attainment & Gap 2013 Results



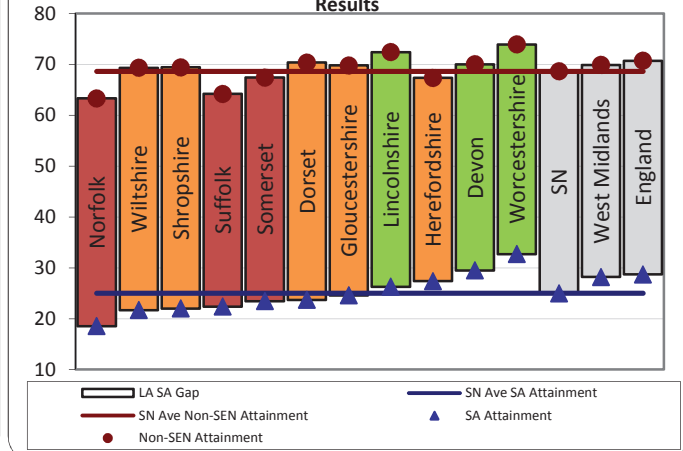
13. GCSE Stage FSM/Non-FSM Attainment & Gap 2013 Results



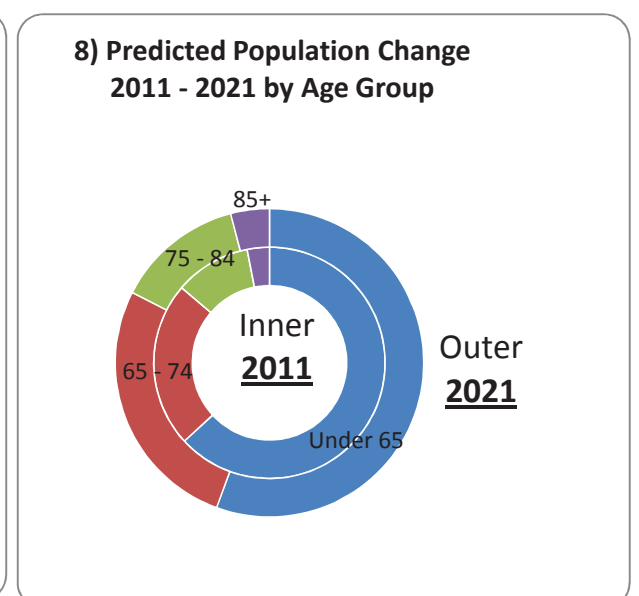
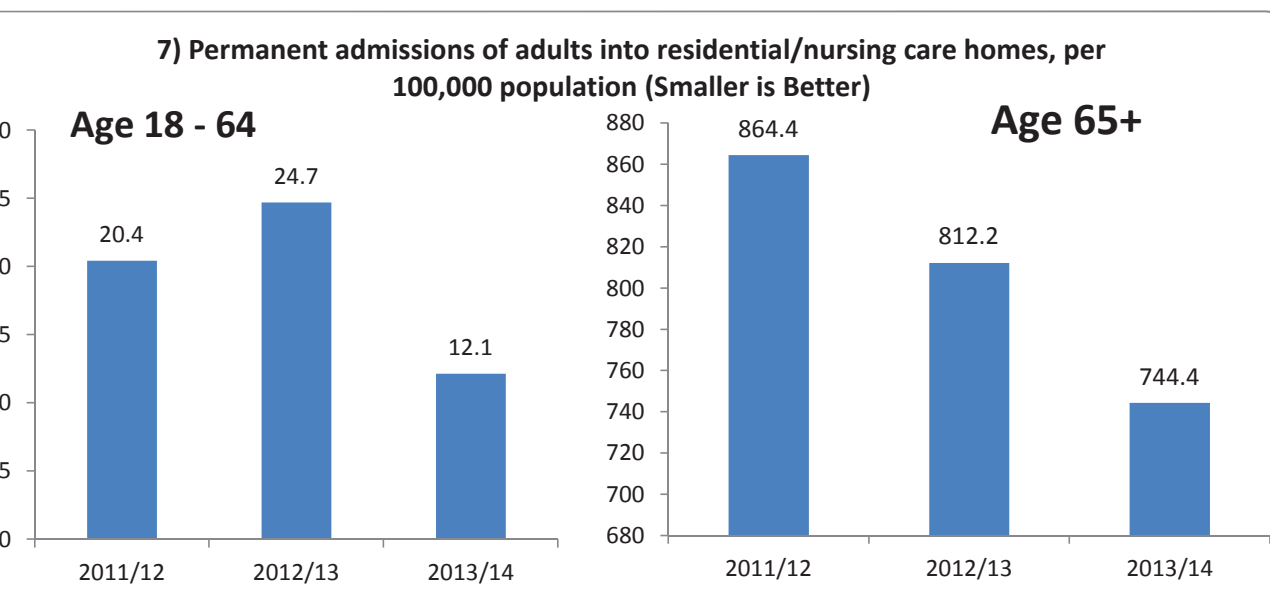
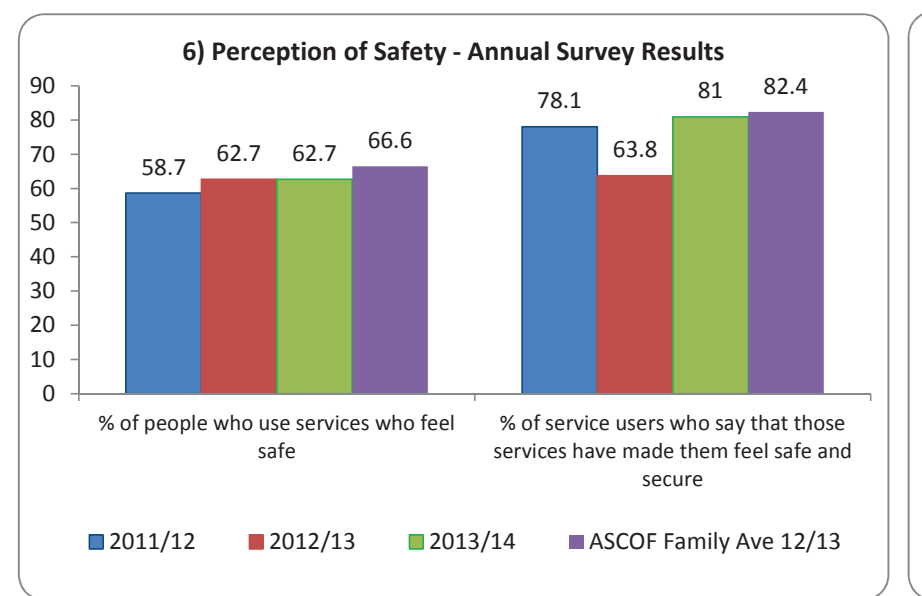
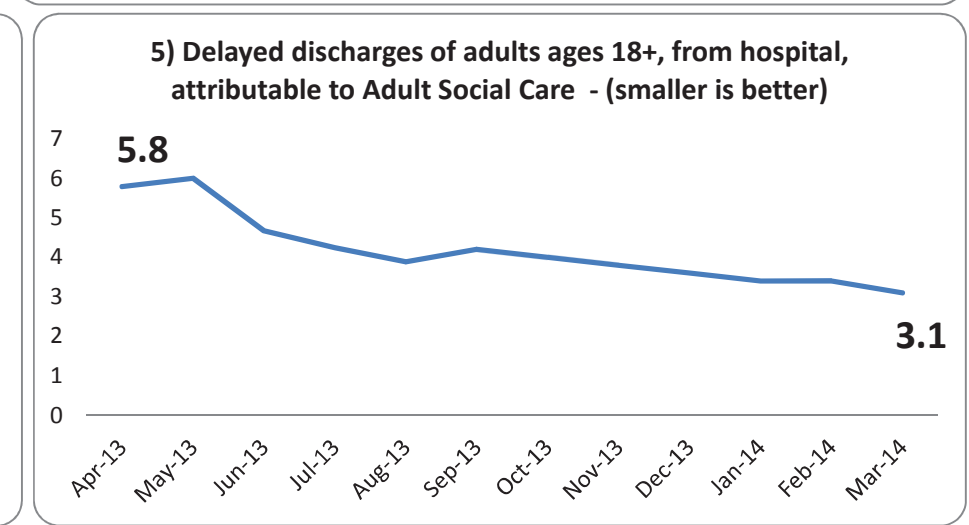
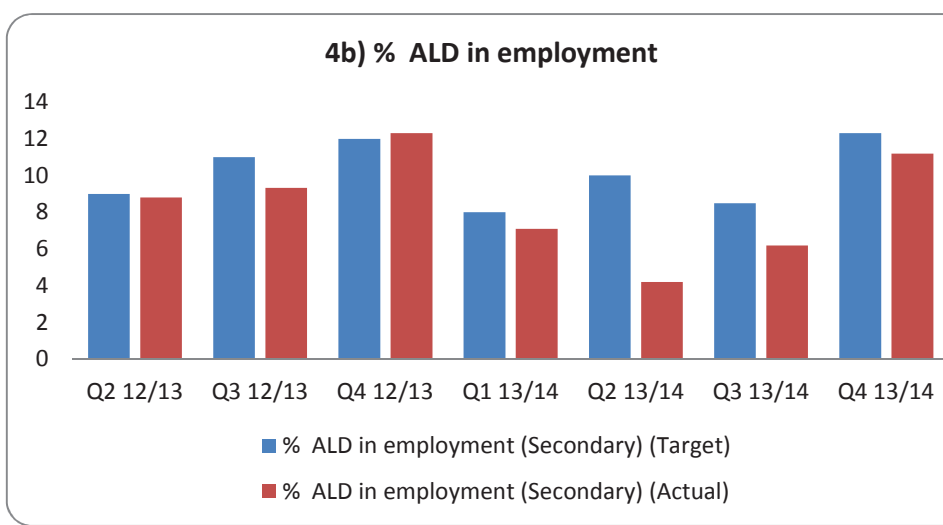
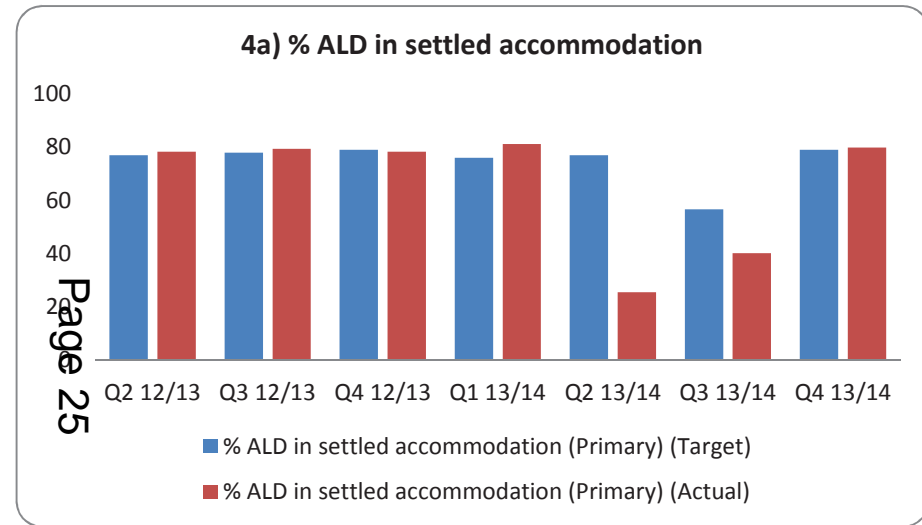
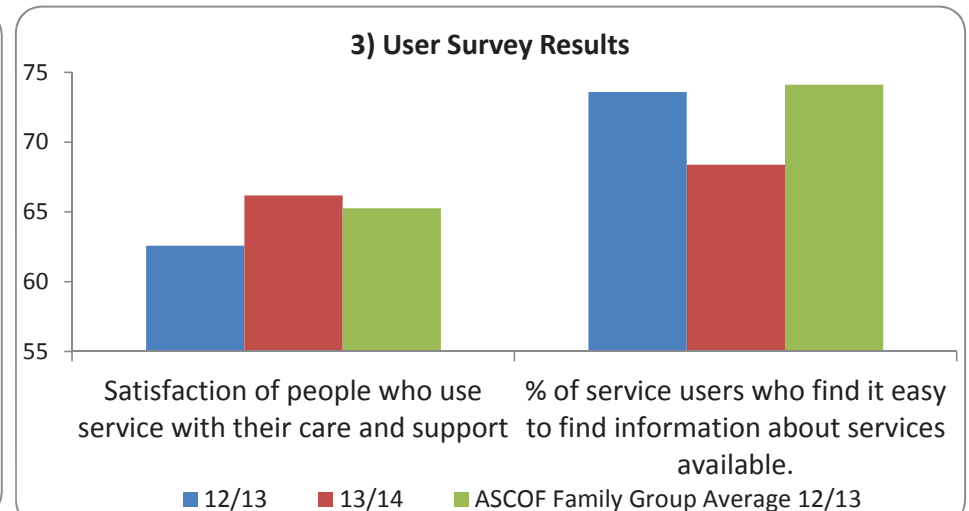
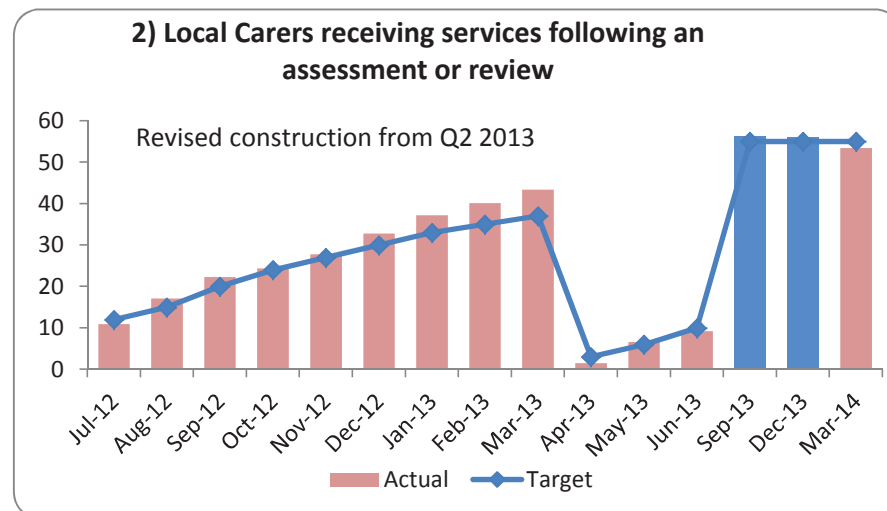
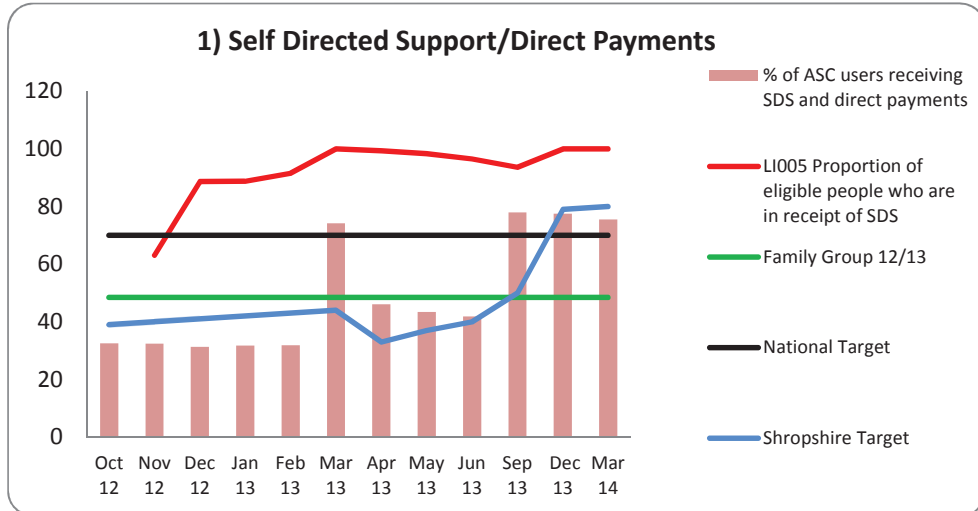
14. KS2 Stage SA/Non-SEN Attainment & Gap 2013 Results



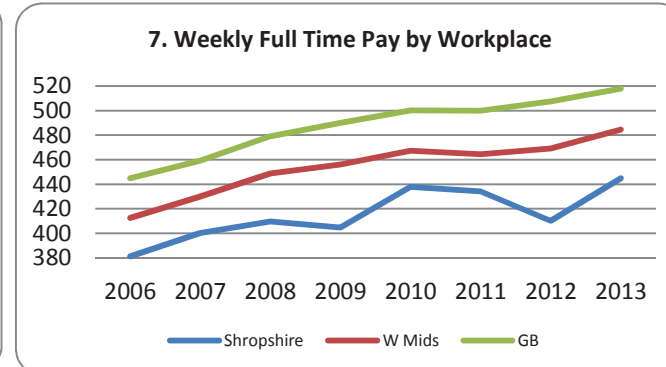
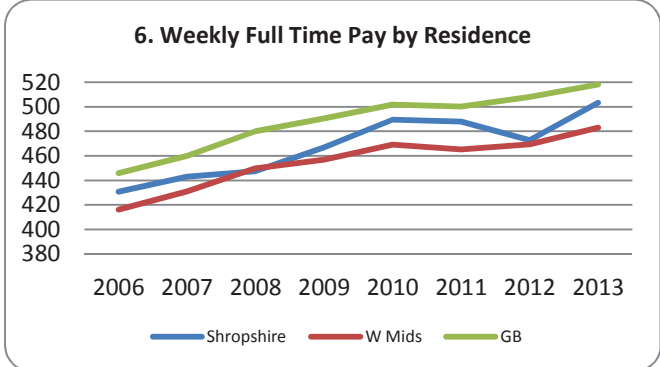
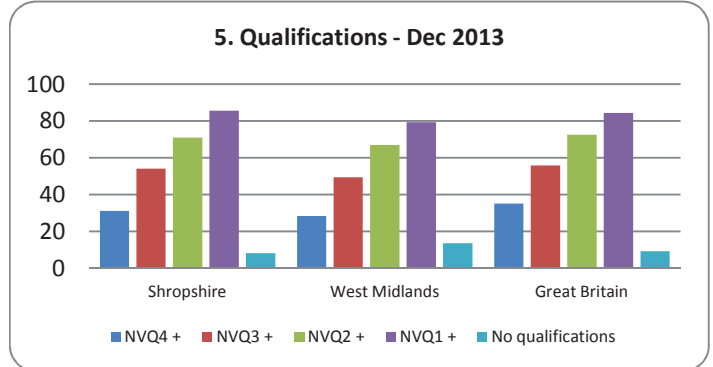
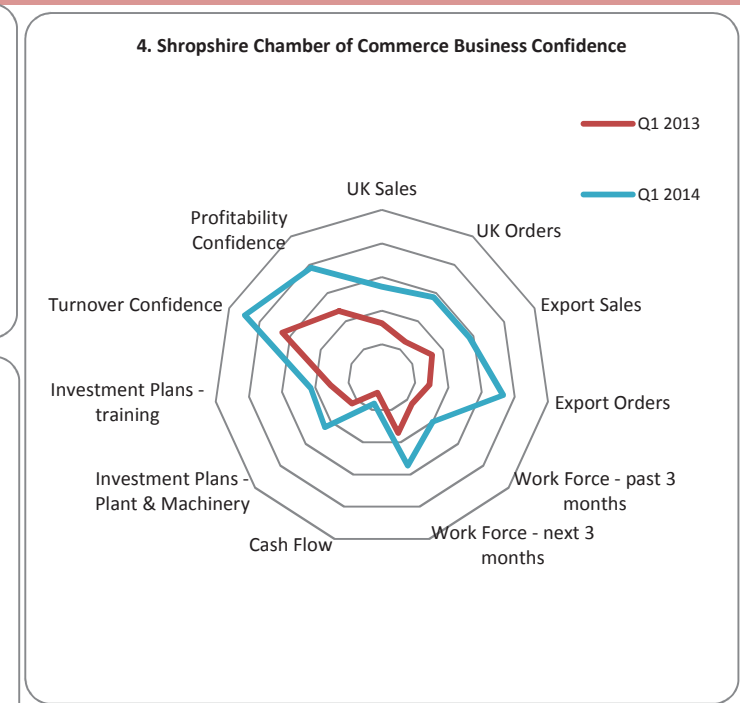
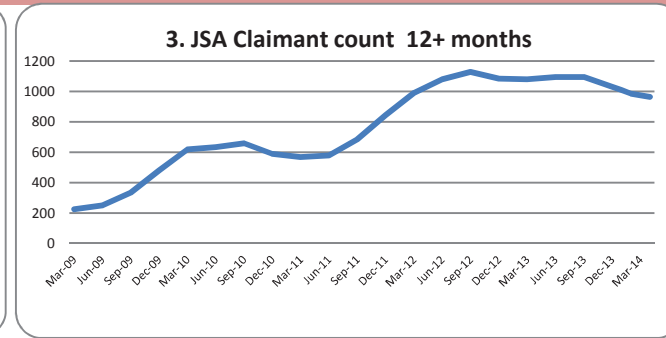
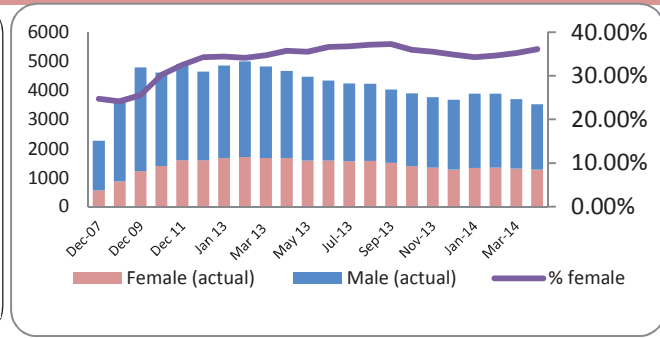
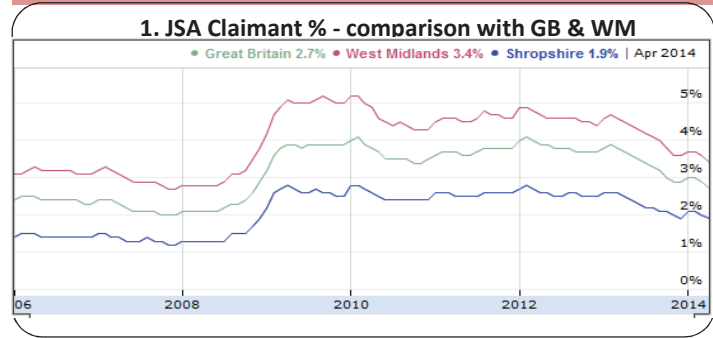
15. GCSE Stage SA/Non-SEN Attainment & Gap 2013 Results



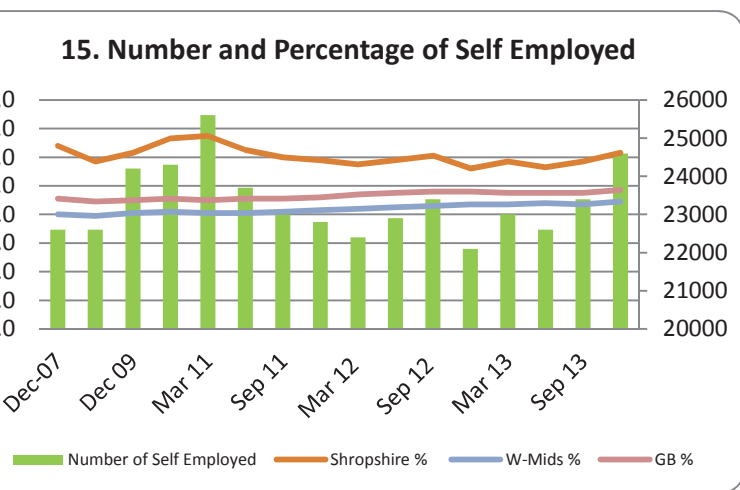
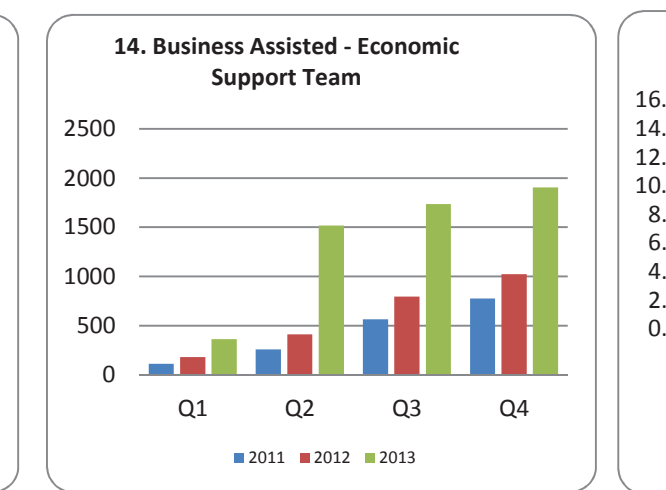
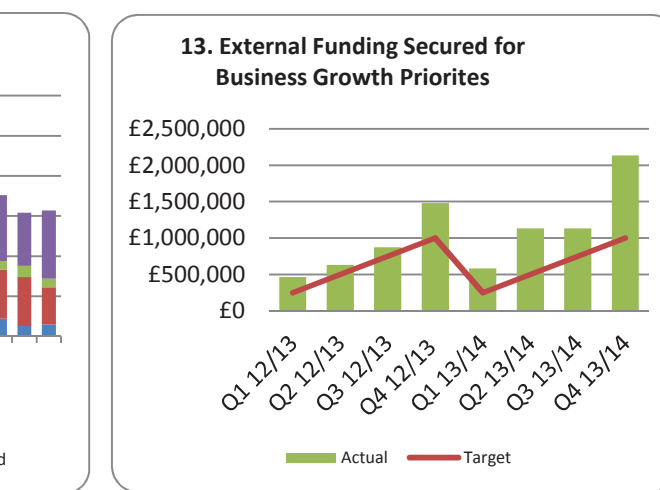
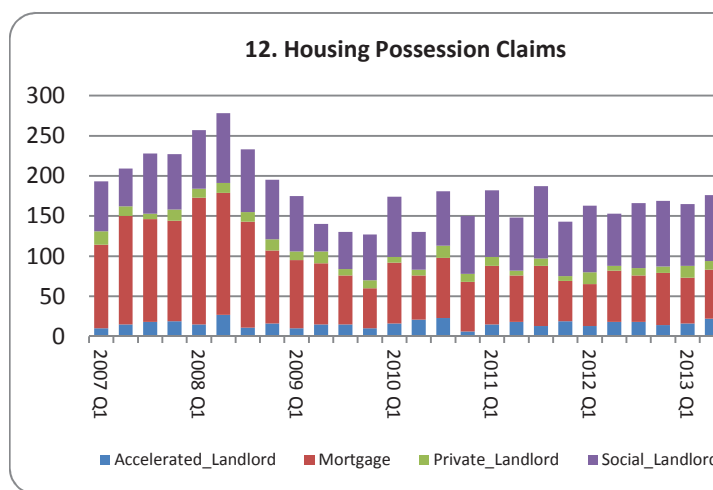
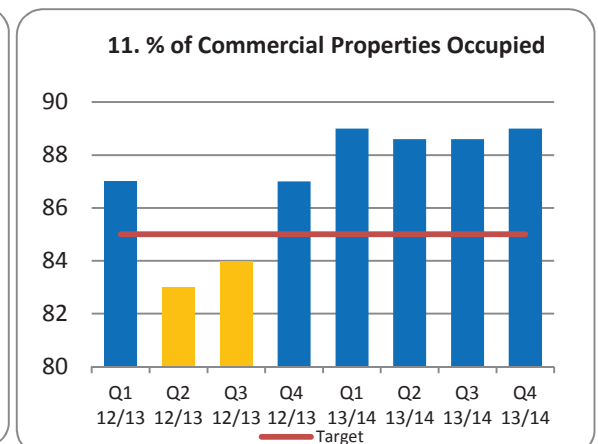
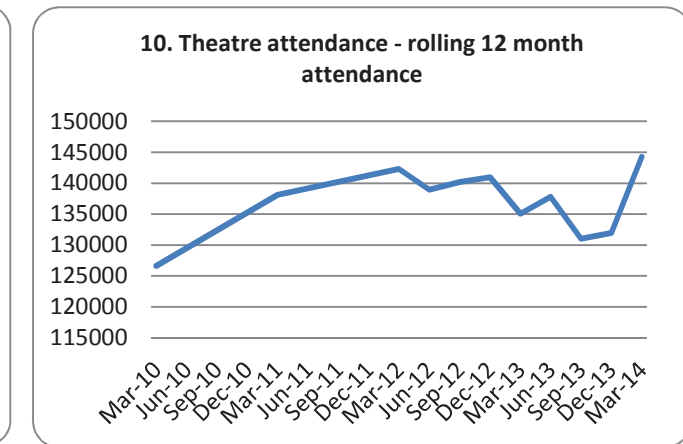
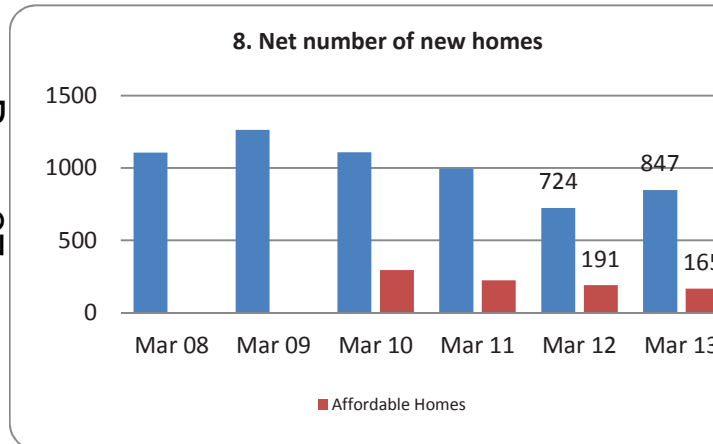
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Source: Shropshire Chamber of Commerce



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## THE CABINET FORWARD PLAN

This Notice, known as the Cabinet Forward Plan, sets out the Decisions, including Key Decisions, which are likely to be taken during the period covered by the Plan by either Cabinet as a whole or by individual members of the Executive. The Plan is updated each month and at least 28 clear days before a key decision is to be taken and is available from Council Offices, libraries and on the Council's Internet site ([www.shropshire.gov.uk](http://www.shropshire.gov.uk)). This edition supersedes all previous editions.

### Further Information

Cabinet is comprised of the following members: Mr K Barrow (Leader); Mrs A Hartley (Deputy Leader); Mr T Barker; Mr G butler; Mrs K Calder; Mr L Chapman; Mr S Charmley; Mr M Owen; Mr M Price; and Mrs C Wild. To view more details, please click on the following link :

<http://shropsdemserv.web.coop/CommitteeServices/CouncilMeetingsAndDecisions/Cabinet>

A Key Decision is one which is likely to result in income, expenditure or savings of £500,000 or greater, or to have a significant effect, on, two or more Electoral Divisions. In two member divisions i.e. Oswestry and Market Drayton, these are to be treated for the purpose of a key decision as two divisions.

Members of the public are welcome to attend Full Cabinet meetings and ask a question and/or make a statement in accordance with the Council's Procedure Rules. If you would like further details please email [penny.chamberlain@shropshire.gov.uk](mailto:penny.chamberlain@shropshire.gov.uk) or telephone 01743 252729.

Members of the public are also welcome to submit a request to address or to ask a question of the Member making the Portfolio Holder decision. Any request should be submitted in writing to the Chief Executive at the address below by no later than 2 clear working days before the proposed Member Session. This is to ensure that the individual member has sufficient time to decide whether or not to hear such persons and if so the arrangements to be made. If you would like further details please telephone 01743 252729 or email [penny.chamberlain@shropshire.gov.uk](mailto:penny.chamberlain@shropshire.gov.uk).

All Executive including individual member decisions (except in extreme urgency) are subject to call-in and Scrutiny.

Documents submitted for decision will be a formal report, which if public, will be available on this website at least 5 clear working days before the date the decision can be made. If you would like to request such a document, please email [penny.chamberlain@shropshire.gov.uk](mailto:penny.chamberlain@shropshire.gov.uk) or telephone 01743 252729.

Documents shown are listed at Shropshire Council, The Shirehall, Abbey Foregate, Shrewsbury, SY2 6ND.

**CABINET FORWARD PLAN FOR 3 JUNE 2014 ONWARDS**

**DECISION MAKER - Cabinet - 4th June 2014**

Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
Wednesday, 4 June 2014	<p><b>Revenue Outturn 2013/14</b> Cabinet will consider a report by the Head of Finance, Governance and Assurance (Section 151 Officer) on the revenue outturn position for 2013/14/</p>	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Tuesday, 29 April 2014
Wednesday, 4 June 2014	<p><b>Capital Outturn 2013/14</b> Cabinet will consider a report by the Head of Finance, Resources and Assurance (Section 151 Officer) on the Capital Outturn position for 2013/14.</p>	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Tuesday, 29 April 2014
Wednesday, 4 June 2014	<p><b>Treasury Management Update - Quarter 4 2013/14</b> Cabinet will consider a report by the Head of Finance, Governance and Assurance (Section 151 Officer) on the Treasury Management Update for the fourth quarter of 2013/14.</p>	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Tuesday, 29 April 2014

Wednesday, 4 June 2014	<b>Charging Policy</b> Cabinet will consider a report by the Head of Resources, Finance and Assurance on fees and charges.	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Wednesday, 16 April 2014
Wednesday, 4 June 2014	<b>West Mercia Energy - Joint Agreement</b> Cabinet will consider a report by the Head of Finance, Governance and Assurance (Section 151 Officer) seeking approval for a revision to the existing Joint Agreement between the four owning authorities for the operation of West Mercia Energy.	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Thursday, 1 May 2014
Wednesday, 4 June 2014	<b>Quarter 4 Performance Report 2013/14</b> Cabinet will consider a report on the performance of the Council during the 4 <sup>th</sup> quarter of 2013/14.	Yes	Tim Barker, Portfolio Holder		Tom Dodds, Performance Manager Tel: 01743 252011 tom.dodds@shropshire.gov.uk	Wednesday, 6 November 2013
Wednesday, 4 June 2014	<b>Commissioning Strategy for Shropshire Council</b> Cabinet will consider a report by the Director of Commissioning on the Draft Commissioning Strategy.	Yes	Leader of the Council and Portfolio Holder for Reputation Management and Communications		George Candler, Director of Commissioning Tel: 01743 255003 george.candler@shropshire.gov.uk	Tuesday, 11 March 2014

**DECISION MAKER - Cabinet - 30th July 2014**

Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt /	Contact for further information re documents /	Date Uploaded
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				confidential	report to be submitted to decision maker	onto Plan
Wednesday, 30 July 2014	<b>Financial Strategy - Report 1</b>	Yes	Leader of the Council and Portfolio Holder for Reputation Management and Communications		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Wednesday, 30 April 2014
Wednesday, 30 July 2014	<b>Revenue Monitor 2014/15 Period 3</b>	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Tuesday, 20 May 2014
Wednesday, 30 July 2014	<b>Capital Monitor 2014/15 Period 3</b>	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Tuesday, 20 May 2014
Wednesday, 30 July 2014	<b>Annual Treasury Report 2013/14</b> Cabinet will consider the report by the Head of Finance, Governance and Assurance (Section 151 officer) on the Annual Treasury Report for 2013/14.	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Tuesday, 29 April 2014

Wednesday, 30 July 2014	<b>Treasury Management Update - Quarter 1 2014/15</b>	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Wednesday, 30 April 2014
Wednesday, 30 July 2014	<b>LDF Implementation Plan and Supporting Place Plans</b> Cabinet will consider a report by the Head of Economic Growth and Prosperity on the Local Development Framework Implementation Plans and supporting Place Plans.	Yes	Portfolio Holder for Planning, Housing and Commissioning (Central)		Andrew M Evans, Head of Business Growth and Prosperity Tel: 01743 253869 andy.evans@shropshire.gov.uk	Friday, 21 February 2014
Wednesday, 30 July 2014	<b>Regulatory and Business Support Services Delivery Model</b>	Yes		Exempt	Paul McCreary, Head of Public Protection Tel: 01743 253868 paul.mcgreary@shropshire.gov.uk	Monday, 19 May 2014
Wednesday, 30 July 2014	<b>Shrewsbury West Sustainable Urban Extension: Implementation of the development including costs and contributions to development and infrastructure</b>	Yes	Portfolio Holder for Planning, Housing and Commissioning (Central)	Exempt	Chris Hill, Team Leader Investment and Infrastructure, Business and Enterprise Team Tel: 01743 252273 chris.hill@shropshire.gov.uk	Tuesday, 24 September 2013

Wednesday, 30 July 2014	<b>Supported Living Accommodation for Adults with Learning Disabilities</b> Cabinet will consider an exempt report on the proposed provision of supported living accommodation for adults with learning disabilities.	Yes	Portfolio Holder for Adult Services and Commissioning (South)	Exempt	Ruth Houghton, Head of Social Care Improvement and Efficiency Tel: 01743 254203 ruth.houghton@shropshire.gov.uk	Friday, 25 April 2014
Wednesday, 30 July 2014	<b>Marches Local Enterprise Partnership Local Growth Fund and Joint Committee</b>	Yes	Portfolio Holder for Business Growth, ip&e and Commissioning (North)	Exempt	Andrew M Evans, Head of Business Growth and Prosperity Tel: 01743 253869 andy.evans@shropshire.gov.uk	Wednesday, 14 May 2014
Wednesday, 30 July 2014	<b>ip&amp;e - Help2change</b>	Yes	Portfolio Holder for Business Growth, ip&e and Commissioning (North)	Exempt	Professor Rod Thomson Tel: 01743 253934 rod.thomson@shropshire.gov.uk	Wednesday, 9 April 2014
Wednesday, 30 July 2014	<b>Broadband Superfast Extension Programme</b> Cabinet will consider an exempt report on the Broadband "Superfast Extension Programme".	Yes	Portfolio Holder for Resources, Finance and Support	Exempt	Chris Taylor, Programme Manager - Connecting Shropshire Programme Tel: 01743 252205 chris.taylor@shropshire.gov.uk	Thursday, 3 April 2014
<b>DECISION MAKER - Cabinet 15 October 2014</b>						
Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan

Wednesday, 15 October 2014	<b>Report 2 - Financial Strategy 2014/15 - 2024/25</b>	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Tuesday, 20 May 2014
Wednesday, 15 October 2014	<b>Revenue Monitor 2014/15 Period 5</b>	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Tuesday, 20 May 2014
Wednesday, 15 October 2014	<b>Capital Monitor 2014/15 Period 5</b>	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Tuesday, 20 May 2014
<b>DECISION MAKER - Cabinet 10 December 2014</b>						
Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
Wednesday, 10 December 2014	<b>Treasury Management Update - Quarter 2 2014/15</b>	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Friday, 30 May 2014

Wednesday, 10 December 2014	<b>Treasury Strategy 2014/15 - Mid Year Review</b>	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Friday, 30 May 2014
Wednesday, 10 December 2014	<b>Financial Strategy 2014/15 - 2024/25 - Report 3</b>	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Friday, 30 May 2014
Wednesday, 10 December 2014	<b>Capital Strategy 2014/15 - 2018/19 - Draft</b>	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Friday, 30 May 2014
Wednesday, 10 December 2014	<b>Setting the Council Tax Taxbase for 2015/16</b>	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Friday, 30 May 2014
Wednesday, 10 December 2014	<b>Fees &amp; Charges 2015/16</b>	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.gov.uk	Friday, 30 May 2014



Wednesd ay, 10 December 2014	<b>Kempsfield Residential Care Home Contract Award</b> Cabinet will consider an exempt report by the Head of Social Care Improvement and Efficiency on the contract award for Kempfield Residential Care Home.	Yes	Portfolio Holder for Adult Services and Commissioning (South)	Exempt	Ruth Houghton, Head of Social Care Improvement and Efficiency Tel: 01743 254203 ruth.houghton@shropshire.gov.uk	Friday, 28 February 2014
Wednesd ay, 10 December 2014	<b>Aquamira and Albert Road Day Opportunities Contract Award</b> Cabinet will consider an exempt report by the Head of Social Care Improvement and Efficiency on the Aquamira and Albert Road Day Opportunities Contract Award.	Yes	Portfolio Holder for Adult Services and Commissioning (South)	Exempt	Ruth Houghton, Head of Social Care Improvement and Efficiency Tel: 01743 254203 ruth.houghton@shropshire.gov.uk	Friday, 28 February 2014
<b>DECISION MAKER - Portfolio Holder for Adult Services and Commissioning (South) - Lee Chapman - no items known to date</b>						
Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
<b>DECISION MAKER - Deputy Leader and Portfolio Holder for Children's Services - Ann Hartley - no items known to date</b>						
Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan

Not before Thursday, 26th June, 2014	<b>Determination of Prescribed Alteration Proposals - Bishop Hooper CE Primary School</b>	No	Deputy Leader of the Council and Portfolio Holder for Children's Services, Transformation and Safeguarding		Karen Bradshaw, Director of Childrens Services Tel: 01743 254201 Karen.Bradshaw@shropshire.gov.uk	Thursday, 5 June 2014
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**DECISION MAKER - Portfolio Holder for Health - Karen Calder**

Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
Not before Monday, 9th June, 2014	<b>Location of Offices used by the Registrar's Service</b> The Portfolio Holder for Health will consider a report by the Registration and Coroners Services Manager/Superintendent Registrar on the future location of offices used by the Registrar's Service.	Yes	Portfolio Holder for Health		Karen Burton, Registration and Coroners Service Manager Tel: 01743 281356 karen.burton@shropshire.gov.uk 01743 281356 karen.burton@shropshire.gov.uk	Friday, 28 February 2014

**DECISION MAKER - Portfolio Holder for Business Growth, ip&e and Commissioning (North)**

Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
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Not before Monday, 9th June, 2014	<b>Shropshire Council Market Policy, Market Drayton</b> The Portfolio Holder will consider a report by the Local Commissioning Manager on the Council's Market Policy.	Yes	Portfolio Holder for Business Growth and Commissioning (North)		Neil Willcox, Local Commissioning Manager Tel: 01743 255051 neil.willcox@shropshire.gov.uk	Tuesday, 24 September 2013
Not before Monday, 9th June, 2014	<b>Shropshire Council CCTV Monitoring Centre Review</b>	Yes	Portfolio Holder for Business Growth, ip&e and Commissioning (North)		Paul McGreary, Head of Public Protection Tel: 01743 253868 paul.mcgreary@shropshire.gov.uk	Thursday, 16 January 2014

**DECISION MAKER - Portfolio Holder for Highways and Transport - Claire Wild**

Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
Not before Monday, 9th June, 2014	<b>Targeted De-commissioning and Removal of Non-Essential Street Lights</b> The Portfolio Holder for Highways and Transport – Cllr Claire Wild – will consider a report on the targeted decommissioning and removal of non-essential street lights.	Yes	Claire Wild, Portfolio Holder		George Candler, Director of Commissioning Tel: 01743 255003 george.candler@shropshire.gov.uk	Tuesday, 21 January 2014

**DECISION MAKER - Portfolio Holder for Leisure, Libraries and Culture - Gwilym Butler**

Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to	Date Uploaded onto Plan
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Not before Wednesday, 18th June, 2014	<b>Positive Activities Work and Redesign</b>	Yes	Portfolio Holder for Leisure, Libraries and Culture		Tim Smith, Area Commissioner North tim.smith@shropshire.gov.uk	Thursday, 10 April 2014
<b>DECISION MAKER - Portfolio Holder for Performance - Tim Barker - no items known to date</b>						
Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
<b>DECISION MAKER - Portfolio Holder for Planning, Housing and Commissioning (Central) - Malcolm Price - no items known to date</b>						
Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
<b>DECISION MAKER - Portfolio Holder for Resources, Finance and Support - Mike Owen - no items known to date</b>						
Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan